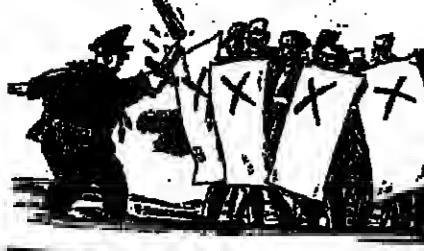


# FINANCIAL TIMES



**Realism is wrong**  
War, peace and  
democracy

Martin Wolf, Page 9

**Tiny is huge**  
High hopes for  
nanotechnology

Page 9

**New is nice**  
UK flotations in  
the air for 1996

Page 11



**Two are one**  
How Lloyds will  
use TSB's brand

Marketing, Page 5

World Business Newspaper

## Turkish leaders urged to resolve political turmoil

Turkey's business leaders demanded a rapid solution from politicians to the turmoil resulting from Sunday's election in which the Islamic Refah party became the largest single party in parliament. Employers said the Refah vote was a warning to the secular parties "to change their ways and adopt a new political understanding to deal with Turkey's problems". Page 10; Editorial Comment, Page 9

### \$1.2bn Canary Wharf sale goes ahead:

The £200m (\$1.2bn) sale of the Canary Wharf development in London to a consortium of US and Middle East investors led by its original developer Paul Reichmann (left) has been completed despite the reported withdrawal of one of the consortium's biggest members. However, the consortium was unable to persuade former senior government civil servant Sir Peter Levene, who masterminded Canary Wharf's recovery since its collapse in 1993, to stay on as chairman and chief executive. Page 11

Sarajevo withdrawal on schedules: Bosnian Serb and government forces were withdrawing from checkpoints in Sarajevo in accordance with the first deadline of the Dayton peace agreement. Nato officials said. Page 2

Fortex, the UK hotel and restaurants group fighting a takeover bid from Granada Group, agreed to sell its roadside businesses to UK brewer Whitbread for £1.05bn (\$1.6bn). Page 11; Lex, Page 10

Swiss satisfied with their lot: The Swiss are the most satisfied workers in Europe and the British among the most dissatisfied, according to a survey of European employees' attitudes to their jobs. Page 10

Kobe quake lifts damage bill: Natural disasters caused a record \$180m worth of damage this year - mostly due to the Kobe earthquake in Japan - but the cost to the insurance industry has been less than previous years, Munich Reinsurance, the world's largest reinsurance company, said. Page 11

Stet, the Italian state-controlled telecommunications group, said it was still interested in buying a 25 per cent stake in Russian telephone company Sviazinvest, despite an official Russian notice that the deal was off. Page 2

FDA to approve new drugs: The US Food and Drug Administration, which controls the sale of medicines in the US, is likely this week to grant approval for a batch of six new drugs in traditional tidy up before the new year. Page 12

Tradepoint, the rival to the London Stock Exchange launched in September, got off to a slow start with only 10 to 15 trades per day compared with about 30,000 on the stock exchange. Page 4

Cuba plans faster recovery: Cuba has unveiled a new look economic plan for 1995 which aims to increase the pace of economic recovery through an expected rebound in depressed sugar production and higher revenues from the growing tourist industry. Page 3

Bayer, the German chemical company, will cut its German workforce by about 1,000 next year as part of its efforts to become more competitive and profitable. It said there would also be employment reductions abroad. Page 12

Indonesia approves record investments: Indonesia announced record annual foreign investment approvals of \$3.9bn for 1995 and said the prospects for next year were bright. Page 3

Rocket attack on armoured van: Robbers attacked an armoured security van with a rocket launcher and machine-guns in Lesquin, northern France, killing one of its crew and wounding two others before escaping with a large sum of cash.

Seoul store owners jailed: A father and son who owned a Seoul department store that collapsed in June, killing more than 500 people, were jailed for 10½ years and seven years respectively.

England lose ground in test: England were 40 for one in reply to South Africa's total of 228 after the second day of the fourth cricket test at Port Elizabeth.

**Futures tables:** Financial futures and options tables on pages 16, 17 and 22 were not fully updated for this edition because of technical problems at the Liffe exchange.

**STOCK MARKET INDICES**

New York Stock Exchange

Dow Jones Ind Av 8116.04 (+6.78)

NASDAQ Composite 1047.73 (-1.62)

London Stock Exchange

FTSE 100 1877.03 (+10.33)

DAY 220.43 (net)

FTSE 100 3676.4 (-18.1)

Nikkei 20,011.71 (+107.04)

**US DOLLAR**

New York: £1.5955

DM 1.4295

Fr 1.4295

SP 1.1535

Yen 102.75

London: £1.5955 (1.5415)

DM 1.4295

Fr 1.4295

SP 1.1535 (1.1614)

Yen 102.77 (102.50)

**STERLING**

DM 2.2234 (2.22)

**MONTGOMERY INDICES**

London: £18.355 (17.95)

Tokyo close: Y 102.82

**EUROPEAN INDICES**

Austria: Dax 120 4,000

Belgium: BEL 200 1,160

Denmark: OMX 100 1,160

Finland: Helsinki 100 1,160

France: CAC 40 1,160

Germany: DAX 30 1,160

Ireland: Irl 100 1,160

Italy: Ftse 100 1,160

Spain: Ibex 35 1,160

Sweden: Stockholm 100 1,160

Switzerland: Swiss 20 1,160

UK: FTSE 100 1,160

Yugoslavia: Belgrade 100 1,160

**ASIAN INDICES**

China: Shangha 100 1,160

Hong Kong: Hang Seng 1,160

Japan: Nikkei 20,011.71

Korea: KOSPI 1,160

Malaysia: Kuala Lumpur 1,160

Philippines: PSEI 1,160

Singapore: STI 1,160

Taiwan: Taiwan 1,160

Thailand: SET 1,160

India: BSE 1,160

South Korea: KOSDAQ 1,160

Indonesia: JCI 1,160

Malaysia: Kuala Lumpur 1,160

Philippines: PSEI 1,160

Singapore: STI 1,160

Thailand: SET 1,160

China: Shenzhen 1,160

China: Shanghai 1,160

China: Shenzhen 1,160

## NEWS: EUROPE

# Italian group denies Russian telecom deal is off

Robert Graham and Chrystia Freeland on why the proposal has run into trouble

Stat, the Italian state-controlled telecommunications group, yesterday said it was still interested in acquiring a 25 per cent stake in Sviazinvest, the Russian telephone company due for privatisation, despite an official Russian notice that the deal was off.

In a statement issued yesterday, the Italian group also denied that the recent Russian parliamentary elections had contributed to the failure to secure a deal as planned by December 22.

The statement said complex legal considerations and the need for adequate guarantees had held up signature of the purchase, which would cost Stat \$840m (£450m) with a com-

mitment to invest a further \$770m.

Despite the Italian insistence on pressing ahead with the operation, Mr Maxim Boyko, head of the Russian Privatisation Centre, said that Stet would no longer be investing in Sviazinvest. He said: "Although it was a difficult decision [to reject the final conditions offered by Stet] it was the right decision and I do not regret it."

Mr Boyko went on to describe Stet's behaviour as "impossible to understand" and he expressed confidence

that the shares would be sold next year on terms considerably more favourable than those offered by Stet.

A Russian statement issued on Monday said: "Despite the desire of the Russian government to find a compromise, Stet insisted upon forms of payment that went beyond the conditions of the tender."

The Russians objected to last week's demand by Stet that an escrow account be set up to hold the funds for investment until all the conditions sought by the Italians had been met.

Officials argued that the request showed an inappropri-

ate distrust of the Russian government and unfairly went beyond the terms of the initial tender.

A Russian statement issued on Monday said: "Despite the desire of the Russian government to find a compromise, Stet insisted upon forms of payment that went beyond the conditions of the tender."

Stet yesterday said that the company had to be prudent and the escrow account was intended to demonstrate such prudence. Stet's shares rose 2.2 per cent yesterday on a so far ill-defined role. Stet

has not yet been satisfied

regarding the role of these regional companies or future tariff structure. There are also questions about long distance traffic within Russia and the valuable international telecommunications business.

Until now Stet has tried and failed to break into large international telecoms contracts and business. In eastern Europe it has twice been passed over despite higher bids in Hungary and the Czech Republic in privatisation programmes.

It has been left to pick up business in Latin American

privatisations, being present in Argentina and latterly Bolivia. Thus, the Russian deal was seen as an important opportunity.

For Russia's perspective, the reformist camp in the government has been anxious to make the telecoms sector a model for state divestment. This was particularly important for Mr Anatoly Chubais, the deputy prime minister and architect of Russian reforms, who was the main force behind telecoms privatisation.

The bold mass privatisation programme which Mr Chubais

launched in 1992 earned Russia praise for its swift reforms. But this year, the country's privatisation record had been marred by the second stage which many observers have criticised as a secretive process, arranged to benefit government insiders.

For the Russian government, the telecoms privatisation was envisioned as an important source of budgetary revenue in 1995. Moscow's urgent need to cover the deficit was one reason the government sought to push through the deal rapidly. However, the government may prefer to proceed at a more leisurely pace now that the urgency which drove the tender has evaporated.

Madrid is basking in international acclaim as it gives up the helm of the Union, writes Lionel Barber

## Spain steers EU round a rock-strewn course

Despite doom-laden prediction, Spain hands over the rotating presidency of the European Union to Italy at the end of 1995 aglow with international praise.

Mr Felipe González, the Spanish prime minister, not only survived a crisis within his governing coalition, he steered the presidency to success at the Madrid summit, where EU leaders christened the single European currency the "Euro" and agreed on a blueprint for its launch in 1999.

Other achievements include a 150-point programme to strengthen EU-US relations; the Barcelona conference on Middle East co-operation; and the Westendorp report, which finessed divisions over reform of EU institutions.

The smooth-running presidency and the pursuit of the transatlantic agenda may also have helped propel Mr Javier

Solana, Spain's foreign minister, into the post of Nato secretary-general.

The omens were poor on July 1 when Mr González, stained by charges of Socialist party corruption and complicity in a "dirty war" against Basque terrorists, took charge. Many predicted early elections; many suggested that Mr González, who has led his country for 13 years, had lost his appetite for the job.

In the end, an enviable stock of goodwill built up by Mr González among fellow EU leaders, notably his old pal Chancellor Helmut Kohl, was decisive. So was Spanish discipline and a collective discipline.

"We Spanish are the kings of improvisation," says a senior Spanish official, "but we are afraid of improvisation because it often gets us into trouble. So we planned our presidency very carefully."

The transatlantic initiative offers a case study. Originally a Danish idea, it was refined by Mr Carlos Westendorp, the senior Spanish diplomat who has just been appointed successor to Mr Solana.

Mr Westendorp first visited Washington in December 1993, well before it became fashionable to talk about the need to counter populist neo-isolationism in the US Congress and to build a post-cold war agenda to cement transatlantic ties.

The new initiative contains dozens of practical steps such as sharing information on organised crime, killer viruses and humanitarian aid, and further trade liberalisation in areas such as shipping and telecommunications. If the building-block approach works, it could be more profitable than a US-EU treaty whose time has yet to come.

Mr Westendorp also chaired the high-level group of experts preparing options for institu-

tional reform at next year's intergovernmental conference. He saw off British boldness, French hesitations and German idealism, as well as the "fundamentalists" - but it was a close-run thing.

Less than four weeks before the European Council summit in Madrid, his second draft report contained no fewer than 200 reservations or "brackets".

When it came to the final text,

an Irish diplomat suggested that Mr David Davis, the UK representative, might care to put his own signature in brackets.

The Spanish were fortunate

to have an experienced team in Brussels led by Ambassador Javier Elorza Cavañet, known affectionately as "Raging Bull" to his colleagues. A hard-driving Basque with a taste for modern photographic art and battlefield quotes from Wellington, Mr Elorza has the special gift of timing.

"He rarely puts people in a corner," says one British diplomat. "He knew which dos-

siers were ripe for agreement and which were best left alone."

Thus the Spanish broke the impasse over a new fishing pact with Morocco, one of the prerequisites for success at last month's Barcelona conference.

They were also smart enough

to extend its earlier focus on the Maghreb to the wider Middle East. Including Israel, in order to bring the British aboard. The price was US

involvement in what was supposed to be an EU showcase, but the Spanish overcame last-minute difficulties, including the shock of the assassination of Mr Yitzhak Rabin, Israel's prime minister.

If there were weaknesses, they lay in the Spanish inclination to clientism in Latin America and occasional lapses into protectionism. Spanish officials defend the push for aid to Cuba as a legacy of the past - even General Franco was a friend of Fidel Castro. Moreover, the US administration may prefer to see the EU

take a lead where it fears to tread because of the Republican majority in Congress.

Mr González also owes a debt to Mr Alexandre Lamfalussy and his team at the European Monetary Institute in Frankfurt, who produced a virtually unassailable blueprint for the launch of the single currency.

Mr Pedro Solbes, finance minister, also played an important role, at one point gently pointing out to the Germans that their drive for tighter budgetary enforcement through a "stability pact" could jeopardise consensus on the Euro timetable.

Mr Peter Ludlow, director of the Brussels-based Centre for European Policy Studies, says

if there were weaknesses, they lay in the Spanish presidency's achievements under the importance of the European Council - the biennial summit

as the key decision-making forum in the EU. Despite weak governments, disasters can often turn into triumph, says Mr Ludlow. "Europe succeeds almost in spite of itself."

### CONTRACTS & TENDERS

## Employment And Training Project

### Invitation for Pre-qualification for Automation of Local Labour Offices in Turkey

Contract Number: 4/1/001

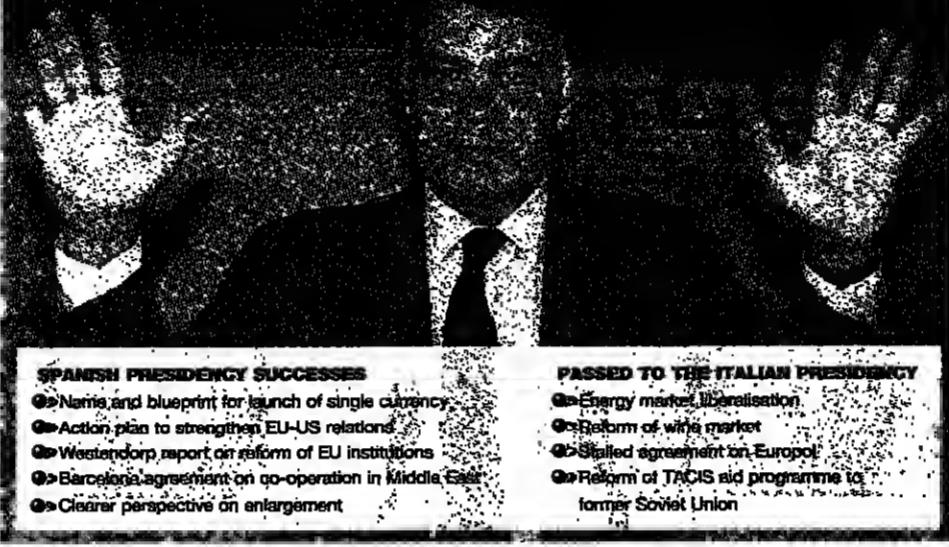
- The Republic of Turkey has received Loan No. 3541-TU from the International Bank for Reconstruction and Development towards the cost of the Employment and Training Project and intends to apply a portion of the proceeds of this loan to eligible payments under a contract for which this Invitation for Pre-qualification is issued.
- The Turkish Employment Organisation (Is ve Isci Bulma Kurumu - IBK) intends to pre-qualify suppliers for a contract to automate central and local labour offices throughout Turkey.
- The contract will comprise the provision, installation and commissioning of computer equipment to the central and local labour offices of IBK, including 120 servers, 1,000 workstations, networks, various printers and associated peripherals. The contract also covers all necessary software, including a proprietary integrated office package, development and commissioning of 11 separate customized application software packages, data conversion, technical assistance and full training for the staff in the use of the computer equipment and both proprietary and application software. All the foregoing to be under a three (3) year warranty with a separately quoted maintenance contract for a further three (3) years, and a package of consumables.
- Pre-qualification is open to firms and voluntarily formed joint ventures from eligible source countries as defined in the "Guidelines: Procurement under IBRD Loans and IDA Credits"
- Eligible applicants may obtain the pre-qualification documents by writing or faxing to:

General Directorate of the Turkish Employment Organisation,  
(is ve Isci Bulma Kurumu Genel Mudurligi),  
Employment & Training Project,  
Project Co-ordination Unit,  
Atatirk Bulvar No 133, Kat 7,  
06640 Bakankilar/Ankara/Turkey.  
Tel. 00-90-312-425 70 84 Fax: 00-90-(312)-418 17 32

- The request must clearly state "Request for Pre-qualification Documents for Automation of Local Labour Offices in Turkey, Contract No. 4/1/001". The documents are available for a non-refundable fee of US\$ 250 or the equivalent in Turkish Lira or any other freely exchangeable currency converted at the exchange rate on the day of payment. The fee will be paid to Garanti Bankasi, Section Code 170, Yenisehir Subesi (Milli Muhafazaa Cad. No. 4 Telephone: 00-90-312-418 19 17; Fax: 00-90-312-418 55 78.)
- Once IIBK has received a facsimile or photocopy of the transfer receipt or payment advice, the documents will be promptly dispatched. Collection of the documents is encouraged, as long as a transfer receipt or payment advice is presented at the time of pickup. Under no circumstances, will IIBK be held responsible for late delivery or loss of documents.
- The minimum requirements for qualification will be to have:
  - Over the last three (3) full accounting years, an average annual turnover of at least US\$ 200,000,000 or equivalent; and at least two years of operating profit, and
  - within the last three (3) years, the successful fulfillment of at least two (2) contracts, each for the delivery of at least 50 servers and 1000 "x86 Intel microprocessor compatible" computers, and at least two (2) contracts for the delivery and installation of total systems. The systems should comprise computer equipment (servers, network, clients, peripherals) and software (operating, proprietary and extensive application development). All the foregoing to have been across sites in a country or countries with conditions similar to those in the Turkish Republic; and
  - a plan, which clearly demonstrates the installation and service capacity, that will be in place in Turkey by the time delivery commences.
- Submissions of "Applications for Pre-qualification" must be received in sealed envelopes at the address in paragraph 5 not later than 16.00 hr. Turkish Time, Monday, 12th February 1996. They must be clearly marked "Application to Pre-qualify for Automation of Local Labour Offices in Turkey - Contract No. 4/1/001". Late applications shall be rejected.
- Unsuccessful applicants will be advised accordingly. Only firms and joint ventures prequalified under this procedure will be invited to bid.

### Handing over the EU presidency

Spanish prime minister Felipe González: the goodwill he amassed was decisive



SPANISH PRESIDENCY SUCCESSES  
• Name and blueprint for launch of single currency  
• Action plan to strengthen EU-US relations  
• Westendorp report on reform of EU institutions  
• Barcelona agreement on co-operation in Middle East  
• Closer perspective on enlargement

PASSED TO THE ITALIAN PRESIDENCY  
• Energy market liberalisation  
• Reform of wine market  
• Spilled agreement on Europe  
• Reform of ECIS aid programme to former Soviet Union

tional reform at next year's intergovernmental conference. He saw off British boldness, French hesitations and German idealism, as well as the "fundamentalists" - but it was a close-run thing.

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involvement in what was supposed to be an EU showcase, but the Spanish overcame last-minute difficulties, including the shock of the assassination of Mr Yitzhak Rabin, Israel's prime minister.

If there were weaknesses, they lay in the Spanish presidency's achievements under the importance of the European Council - the biennial summit

as the key decision-making forum in the EU. Despite weak governments, disasters can often turn into triumph, says Mr Ludlow. "Europe succeeds almost in spite of itself."

**1995: vintage year for French scandals**

**Top targets (l. to r.): Maner - convicted, Suard - stepped down, Pineau-Valencienne and Beffa - riding the storms**

**David Buchan reviews 12 months that a fair number of senior executives might prefer to forget**

to be learning to live with the stigma.

In part this reflects appreciation of the fact that putting someone *en examen* does not mean bringing formal charges against him or her, though that can be the next stage. Some French defendants welcome being *mis en examen* as it gives them and their lawyers the right to see the prosecution dossier.

There are other reasons why nearly two-thirds of the 23 company bosses investigated over the past two to three years have not resigned. It naturally helps to have personal control of the business, as in the case of Mr Martin Bouygues, whose family owns 20 per

Aids-contaminated blood which infected and killed many haemophiliacs in the mid-1980s.

The accusation does not stem from anything Mr Schweitzer has done as an industrialist - it arises from the fact that a decade ago he was an aide to Mr Laurent Fabius, prime minister in 1983-86, who is also to face the "poisoning" charge.

Also perhaps in the same category was Mr Gilles Ménage, who survived until last month as head of Electricité de France despite being put under investigation for improper wire-tapping when he was a Mitterrand aide at the Elysée.

It also counts in the defendant's favour if the alleged offence concerns a subsidiary for which he or she might have legal responsibility, but hardly day-to-day control. This helps explain why 74-year-old Mr Guy Dejouany is still nominally head of Générale des Eaux despite being *mis en examen* this year for alleged corruption involving a Réunion company which is one of the group's several thousand subsidiaries.

Likewise, Mr Jean-Louis Béchir remains the head of St Gobain group despite having been put under investigation in autumn 1994 for "aggravated influence-trafficking" involving St Gobain's Pont-à-Mousson subsidiary and a Nantes contractor.

But an investigation can cause enough practical problems to drive an executive from his or her post. It seemed that that might happen to Mr Didier Pineau-Valencienne, head of the Schneider electrical group. Last year's Belgian issue of an international arrest warrant against him effectively prevented Mr Pineau-Valencienne from travelling and forced him to manage Schneider's foreign subsidiaries by video-conference from Paris. Earlier this year, the Belgians

dropped their warrant, but he retained the fraud charges against the Schneider boss.

Despite facing fraud and other charges, Mr Pierre Suard did try to cling to the presidency of Alcatel. In the end, he had to go because the judge banned him from any contact with a number of Alcatel employees.

The smoothness of Mr Schweitzer's replacement by Mr Serge Tchuruk was facilitated by the mediating skill of Mr Marc Viénot, head of the Société Générale bank, a big shareholder in Alcatel. Mr Viénot had been *mis en examen* since 1992 after his bank broke company law in buying some of its own shares back in 1988. But this offence carries only a fine, and as such would be included in the amnesty following President Jacques Chirac's election last May.

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## NEWS: UK

Stock exchange Traders in London are not used to dealing on screens

## Trading rival has slow start

By John Gepper,  
Banking Editor

Tradepoint, the rival to the London Stock Exchange which was launched in September, has got off to a slow start: Only 10 to 15 trades a day are being done on it compared with about 30,000 on the stock exchange.

"We always planned for a slow start because this is a new type of market," said Mr Stephen Wilson, executive director of Tradepoint. "Traders in London are not used to dealing on screens." He said the record of electronic order-driven trading in wholesale foreign exchange markets in the past three years showed that such systems tended to

start slowly, but could expand rapidly once traders became familiar with them.

Tradepoint works differently from the stock exchange, which uses a "price-driven" system under which market-makers provide liquidity by guaranteeing bid and offer prices for shares, which they post on the exchange's Seagull bulletin board.

However, the stock exchange has now decided in principle to allow order-driven trading on its Sequence trading system, to be launched in 1996.

The stock exchange is monitoring Tradepoint to see if

there is an untapped demand for order-driven trading.

However, Mr Michael Lawrence, the exchange's chief executive, has argued that Tradepoint's record is disappointing. The top 400 shares are being traded on Tradepoint, and it plans to extend trading to the next largest 400 in the coming year.

Mr Wilson said that Tradepoint was proving popular among quantitative traders who use mathematical techniques because it shows transparent prices. This allows traders to arbitrage cash and futures markets more easily.

## Experts on death predict early doom for Tories

By James Blitz,  
Lobby Correspondent

Mr John Major's hopes of avoiding a general election before the last possible date - May 1997 - look set to be dashed by a power that lies well beyond the world of Westminster, says a leading City of London organisation.

As the government bravely clings to its national House of Commons majority of three, a group of actuarial consultants quoted in the Daily Telegraph published by the Kuala Lumpur Stock Exchange for the five (5) trading days prior to a date selected by the Directors of the Company and/or upon such terms as are approved by the relevant authorities ("Proposed Special Issue") and that such new ordinary shares upon allotment and issue shall rank pari passu in all respects with the existing ordinary shares of the Company except that they shall not be entitled to the final dividend declared for the financial year ended 30 June 1995 AND THAT the Directors of the Company, be and are hereby authorised to do all such acts and things as they may deem necessary or expedient to give effect to the Proposed Special Issue with full powers to assent to any condition, modification, variation and/or amendment in any manner as may be made or required by the relevant authorities."

The prediction comes from Lane Clarke and Peacock, an organisation which advises large companies on their long-term pension liabilities. The company claims to be "experts on death rates and mortality statistics". It has based its latest analysis on a scrupulous study of the age profile of Tory MPs.

The prospect of the government's majority being whittled down in this way is high on the minds of Tory business managers - even if they try not to talk about it too much outside the lobby of the House of Commons. The death of a sitting MP immediately triggers a by-election in his or her district. The Conservatives have not won such a contest since 1986.

Mr Major wants to delay an election for as long as possible. The Conservatives are more than 30 points behind the Labour party in opinion polls, a gap that would put Labour well on the road to government if there were an election tomorrow. There are also

hopes that Mr Kenneth Clarke, the chancellor of the exchequer, might use his next national Budget - the last before an election - to cut further the basic rate of income tax.

Mr Paddy Ashdown, leader of the centrist Liberal Democrat party, yesterday appeared to be in no less pessimistic a mood about the Tories' prospects. "In my bones," he said in a television interview with ITN, "I don't think the government is going to get through the next year."

Mr Ashdown said his party would contest the next general election on a platform which included a clear commitment to European integration and a single currency.

"I want people out there to know that, on this issue, the Liberal Democrats can be relied on to be a rock in favour of the process of European integration," he said.

PA News

## UK NEWS DIGEST

## Shopping malls report stampede

Freezing weather failed to curb enthusiasm for the first day of post-Christmas shopping in most areas, with several large shopping centres reporting their highest-ever customer numbers. All shops closed on Christmas Day and most on the day after. With temperatures as low as minus 19 deg in the Scottish city of Glasgow, covered shopping centres fared at the expense of more exposed streets. At Gateshead's Metro-Centre in north-east England, one of Europe's largest shopping centres, management arriving for work found bargain hunters queuing in temperatures of minus 5 deg two hours before the shops were due to open. Mr Tony Salem, retail managing director of Liberty of Regent Street in London, said the capital's West End was "incredibly busy". Liberty's takings were running ahead of last year.

Neil Buckley, Consumer Industries Staff

## Consultants for sale chosen

LLOYD'S appointed DTZ Debenham Thorpe, a property consultant, to sell its building in the City of London. The move is part of a wider sale of assets to raise cash for its recovery plan. Lloyd's hopes to raise about \$200m (£800m) through a sale-and-leaseback deal under which the market's participants would continue to occupy the building. Lloyd's has just sold the subsidiary which published the Lloyd's List daily newspaper for £23m.

John Capper

## Regulatory overhaul urged

A former Bank of England official yesterday called for an overhaul of the UK's financial services regulatory system. Mr Michael Taylor was formerly with the Bank's supervision division which was criticised by politicians over the failures of Bank of Credit and Commerce International and of Barings merchant bank. He said the present system had become ineffective.

Writing in a paper published by the Centre for the Study of Financial Innovations, a non-profit think-tank, he proposed two new commissions to take over supervision of the industry from the Bank, the Securities and Investment Board - the City of London's top watchdog - and other regulatory bodies. One commission would monitor the soundness of the financial system while the other would oversee conduct of business in the retail markets.

PA News

## PM's aide shifts to British Gas

Mr Roderic Lyne, a former diplomat who is now an aide to Mr John Major, the prime minister, is to be seconded to British Gas for up to a year to advise on the development of its international business. British Gas, a former state utility, said the secondment was part of routine exchanges between the government, machine and business. Mr Lyne, aged 43, was involved in negotiations which led to the Irish Republican Army ceasefire in 1994.

David Lascelles, Resources Editor

## Gas output begins off west coast

Britain's first fully commercial combined oil and gas development off the west coast began production just before Christmas. The Liverpool Bay project produced its first gas from the Hamilton North Field on December 20. The £1.1bn (\$1.69bn) project 30km out to sea from the north-west England city of Liverpool will eventually have four gas-producing fields, with two of the four producing oil as well. Those two fields, Douglas and Lennox, will shortly begin operation, marking the start-up of UK oil production off the west coast. The operator and major shareholder in the project is BHP of Australia with 46 per cent. Other partners include Lusaco, Monumant and PowerGen.

David Lascelles

Fears grow for French student: 100 police and two aircraft searched roads in southern England for a 19-year-old French student who has been missing for eight days. Celine Figard has not been seen since she accepted a lift from a trucker at a motorway service station near Newbury about 100km west of London. Her father Bernard, a farmer from Ferrières-les-Sey, 350km south-east of Paris, visited England yesterday to appeal for information about his daughter.

PA News

## Asian community New bank would tap resources to invest in India

## Escape from the spectre of BCCI

By Khozem Merchant  
In London

A group of rich Asians met recently for lunch at the rooftop terrace of a London skyscraper. The glass-fronted building houses the London headquarters of the Hinduja brothers, Gopi and Srichand, who emerged during the afternoon as the prime movers behind a plan by the 70 odd guests, many based in the Indian subcontinent, to launch a London-based Asian bank.

The bank would target Britain's commercially vibrant Asian community and mobilise resources to invest in the rapidly liberalising Indian economy. It would represent the first move by UK-based Asians into the British financial services sector.

"The UK Asian commercial community has strong charitable and cultural associations which are very individual in their character," said a senior member of the Asian British Business Community (ABBC), a coalition of rich UK Asians set up two months ago with

such a venture in mind. "But the community does not have a collective banking or financial institution to call its own, one that can understand its own needs and respond as necessary."

That is thought to be a reference to the so-called "cultural factor" in British banking and finance, most spectacularly, and ultimately fatally, demonstrated by Bank of Credit and Commerce International.

BCCI collapsed in mid 1991 with debts of \$1bn. In 1993 action by the Bank of England, the UK central bank, led to the closure of three small Asian banks: Mount Banking, Equatorial Bank and Roxburghe Bank.

In the wake of the BCCI collapse, all three banks had suffered severe liquidity problems - although Mount was also found by UK banking regulators to have conducted itself improperly. Their disappearance created a gaping hole in Asian banking in the UK that has never been satisfactorily filled, say Asian business leaders.

Many ABBC members were hit hard by BCCI's collapse and today they pointedly distance themselves from the world's greatest banking scandal. "BCCI was an Arab, not an Asian bank," says one top ABBC member, Mount, Equatorial and Roxburghe also had strong ties with Asian businesses in the UK and participated in high-risk trade finance with Asians in east Africa. It was not uncommon for these banks to grant loans to Asian applicants - often with little security and frequently without evidence of business plans - who would have been routinely rejected by mainstream banks.

These and other aspects of their operation inevitably provoked much public criticism and caricature. "BCCI - the Bank of Commerce and Cocaine International" was one of many jibes. In October 1993, for instance, the Banking Appeal Tribunal found brothers Suresh and Navin Shah, directors of Mount Bank, not "fit and proper" to act as directors of a bank. It was this

type of damaging public criticism, BCCI aside, that tarnished Asian involvement in banking activity. Yet many Asians, especially the smaller businessmen, still insist that mainstream banks do not understand their way of doing business. "Our banks would speak to us in our own language - literally, for business was usually conducted in Gujarati, Urdu or Hindi - and understand the family role," was one common refrain.

With BCCI receding into the background - a court in Luxembourg cleared the way for a final settlement last week for BCCI's weary creditors after ex-employees had withdrawn their opposition - many ABBC members agree that now is the right time to launch such a community bank.

The timing also seems appropriate for developments beyond both UK and Luxembourg.

Economic and financial liberalisation in India has opened a new area of activity for expatriate Indians keen to channel UK-generated profits into the Indian economy.

Sime  
Darby

## Sime Darby Berhad

## NOTICE OF EXTRAORDINARY GENERAL MEETING

NOTICE IS HEREBY GIVEN that an Extraordinary General Meeting of Sime Darby Berhad will be held on 15 January 1996 at 3.30 p.m. at the Grand Ballroom, Kuala Lumpur Golf & Country Club, No. 10, Jalan 17/0D, Off Jalan Bukit Kiara, 60000 Kuala Lumpur, Malaysia, for the purpose of considering and, if thought fit, passing the following resolutions; all of which will be proposed as ordinary resolutions:

## ORDINARY RESOLUTION 1

PROPOSED ACQUISITION OF 201,168,890 ORDINARY SHARES OF RM1.00 EACH REPRESENTING 60.35% EQUITY INTEREST IN UNITED MALAYAN BANKING CORPORATION BERHAD ("UMBC") AND PROPOSED UNCONDITIONAL MANDATORY GENERAL OFFER FOR THE REMAINING ORDINARY SHARES OF RM1.00 EACH IN UMBC NOT HELD BY SIME DARBY BERHAD

"THAT the Company hereby approves the proposed acquisition of 201,168,890 ordinary shares of RM1.00 each representing 60.35% equity interest in United Malayan Banking Corporation Berhad ("UMBC") from Datuk Keramat Holdings Berhad and UMBC Holdings Sdn Bhd, a wholly-owned subsidiary of Datuk Keramat Holdings Berhad, for a total cash consideration of RM1,300,000,000 ("Proposed UMBC Acquisition") pursuant to the conditional Share Sale Agreement dated 11 November 1995 between the Company, Datuk Keramat Holdings Berhad and UMBC Holdings Sdn Bhd AND THAT the Directors of the Company be and are hereby authorised to do all such deeds, acts and things (including making an unconditional mandatory general offer to the other members of UMBC ("Proposed General Offer") in accordance with Rule 34.1 of the Malaysian Code on Take-Overs and Mergers, 1987 for the remaining ordinary shares of RM1.00 each in UMBC at a cash offer price of RM6.48 per share or such other price as may be imposed by the relevant authorities and/or as may be revised by the Directors) and to execute, sign and deliver all documents for and on behalf of the Company as they may consider necessary or expedient to give effect to the Proposed UMBC Acquisition and the Proposed General Offer with full powers to assent to any condition, modification, variation and/or amendment in any manner as may be made or required by the relevant authorities."

## ORDINARY RESOLUTION 2

PROPOSED SPECIAL ISSUE OF 210,000,000 NEW ORDINARY SHARES OF RM0.50 EACH IN SIME DARBY BERHAD TO BUMIPUTERA INVESTORS TO BE NOMINATED BY THE RELEVANT AUTHORITY

"THAT contingent upon the passing of Ordinary Resolution 1, and subject to the approvals of all relevant authorities including but not limited to the approval of the Kuala Lumpur Stock Exchange and The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited for the listing and quotation for the new ordinary shares of the Company to be issued hereunder, the Directors be and are hereby authorised to allot and issue 210,000,000 new ordinary shares of RM0.50 each to Bumiputera Investors to be nominated by the relevant authority at a price to be determined by the Directors of the Company taking into account, inter alia, the last transacted price of ordinary shares of RM0.50 each in the Company as quoted in the Daily Diary published by the Kuala Lumpur Stock Exchange for the five (5) trading days prior to a date selected by the Directors of the Company and/or upon such terms as are approved by the relevant authorities ("Proposed Special Issue") and that such new ordinary shares upon allotment and issue shall rank pari passu in all respects with the existing ordinary shares of the Company except that they shall not be entitled to the final dividend declared for the financial year ended 30 June 1995 AND THAT the Directors of the Company, be and are hereby authorised to do all such acts and things as they may deem necessary or expedient to give effect to the Proposed Special Issue with full powers to assent to any condition, modification, variation and/or amendment in any manner as may be made or required by the relevant authorities."

## ORDINARY RESOLUTION 3

PROPOSED SIME DARBY EXECUTIVES' SHARE OPTION SCHEME FOR ELIGIBLE EXECUTIVES AND EXECUTIVE DIRECTORS

"THAT subject to the approvals of all relevant authorities including but not limited to the approval of the Kuala Lumpur Stock Exchange and The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited for the listing of and quotation for the new ordinary shares of the Company to be issued hereunder, the Directors be and are hereby authorised:

- (a) to establish and administer an executives' share option scheme for the benefit of eligible executives and Executive Directors of the Company and its subsidiaries ("the Group") to be known as the Sime Darby Executives' Share Option Scheme ("the Proposed ESOS" or "Scheme") referred to in the Circular to Shareholders dated 28 December 1995 and the Sime Darby Executives' Share Option Scheme Bye-Laws (a draft of which is contained in Appendix III thereto) and to give effect to the Proposed ESOS with full powers to assent to any modifications or amendments as may be required by any relevant authorities as they may deem fit and to make or grant an offer, or enter into any agreement or option pursuant to the Proposed ESOS which would or might require new ordinary shares to be issued;
- (b) to allot and issue from time to time such number of ordinary shares in the capital of the Company as may be required to be issued pursuant to the exercise of the options under the Proposed ESOS provided that the total number of ordinary shares to be issued under the Scheme (including the ordinary shares issued under any previous employees' share option scheme) shall not exceed ten percent (10%) of the issued and paid-up share capital of the Company at the time of allotment and such ordinary shares issued will upon allotment rank pari passu in all respects with the then existing issued ordinary shares of the Company except that the ordinary shares so allotted will not rank for any dividends, rights, allotments or other distributions declared, made or paid to shareholders which record date thereof precedes the relevant date of allotment of the ordinary shares and will be subject to all provisions of the Articles of Association relating to transfer, transmission or otherwise. The expression "record date" means the date as at the close of business on which shareholders must be registered as members of the Company in order to participate in any dividends, rights, allotments or other distribution;
- (c) to do all things necessary at the appropriate time or times and to make the necessary applications to the Kuala Lumpur Stock Exchange, The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited and any other relevant stock exchange upon which the ordinary shares of the Company may for the time being be listed, for permission to deal in and for the listing and quotation for the ordinary shares of the Company which may hereafter from time to time be issued and allotted pursuant to the Proposed ESOS;
- (d) to modify and/or amend the Proposed ESOS from time to time provided that such modifications and/or amendments are effected in accordance with the provisions of the Proposed ESOS relating to modifications and/or amendments and to do all such acts and to enter into all such transactions, arrangements and agreements as may be necessary or expedient in order to give full effect to the Proposed ESOS."

## ORDINARY RESOLUTION 4

PROPOSED ISSUE OF ORDINARY SHARES TO DATUK NIK MOHAMED BIN NIK YAACOB PURSUANT TO THE PROPOSED ESOS

"THAT subject to the approvals of the relevant authorities and the passing of Ordinary Resolution 3, the Company and the Board of Directors be and are hereby authorised to offer to Datuk Nik Mohamed bin Nik Yaacob who is a director and in the full-time employment of the Company an option to subscribe for 500,000 ordinary shares of RM0.50 each in the Company under the Proposed ESOS (as defined in Ordinary Resolution 3)."

## ORDINARY RESOLUTION 5

PROPOSED ISSUE OF ORDINARY SHARES TO TUAN SYED FAHKRI BARAKBAH PURSUANT TO THE PROPOSED ESOS

"THAT subject to the approvals of the relevant authorities and the passing of Ordinary Resolution 3, the Company and the Board of Directors be and are hereby authorised to offer to Mr Syed Fahkri Barakbah who is a director and in the full-time employment of the Company an option to subscribe for 450,000 ordinary shares of RM0.50 each in the Company under the Proposed ESOS (as defined in Ordinary Resolution 3)."

Kuala Lumpur, Malaysia  
28 December 1995

By Order of the Board  
Martin G. Manen  
Secretary

- Notes:
- (i) A member entitled to attend and vote at the above meeting is entitled to appoint one or more proxies to attend and vote in his stead. A proxy need not be a member of the Company.
  - (ii) A Form of Proxy for the meeting has been sent to registered shareholders.
  - (iii) To be valid, Forms of Proxy, together with the power of attorney or other authority, if any, under which it is signed, should be lodged at the relevant office of the Share Registrars of the Company (printed on the reverse side of the Form of Proxy) not less than 48 hours before the time fixed for holding the meeting or any adjournment thereof. The lodgment of the Form of Proxy will not preclude you from attending and voting in person at the meeting if you so wish.

JOHN G. MANEN  
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ling on screens

start

there is a untapped demand for

der-driven trading. However, Mr Michael Lawrie, the exchange's chief executive, has argued that

rarely, the exchange's record is dis-

counting.

The top 100 firms to share

and it plans to extend

to the next largest 100

in the coming year.

Mr Wilson said that Trade

among quantitative traders

is now mathematical and

easier because it shows

traders to arbitrage cash and

options markets more easily.

To an extent this is more pragmatism:

short of getting the individual

consent of millions of customers,

the two organisations cannot

formally merge their customer bases

until a private bill has been passed

by parliament.

The commitment to keep the TSB

bank alive in Scotland, where

Lloyds has hardly any presence, is

absolute. Although the commitment

to the brand's survival in England

is slightly vague, the present intention

seems to be that Lloyds and

TSB branches will co-exist in differ-

ent regions, depending on their rela-

tive strength.

The move marks the expansion of

Lloyds as a multi-brand financial

services organisation.

In the past, the general pattern

when one financial services company

buys another has been for the brand of the one acquired to disappear.

Most recently, this is happening

in the acquisition by General

Accident, a composite insurer, of

Provident Mutual, a life office. It

is due to happen with Abbey National's

takeover of National &amp; Provincial

Building Society next year.

But this phenomenon is most

common where both organisations

are in exactly the same field.

As the largest financial services

organisations become more ambitious

to offer a full range of products and

cover the whole market, this is

changing.

The inclusion of the TSB brand

will take to four the total number of

brands available to Lloyds Bank

personal customers.

Apart from being offered products

which bear the Lloyds name, customers

can also be sold life assurance,

investment and pensions policies

from Black Horse Financial

Services' and mortgages' and retail

savings accounts from Cheltenham &amp;

Gloucester.

Lloyds bought C&amp;G, formerly a

building society, in August for

£1.8bn, with the specific aim of

maintaining its separate identity

in order to capitalise on its mort-

gage expertise.

It already sells its home loans in

Lloyds' network as well as its own

haul urged

local authority called for a

centralised system of

local bank supervision

as part of the failure

of Britain's

financial system.

PA News

to British Gas

and was in about 10%

of the UK's households.

The development of a

new utility and

communications system

between the two countries

is to be decided before Christmas.

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# THE MILITARY CAN'T TELL US WHERE THEY LEFT THEIR LANDMINES. BUT THESE PEOPLE CAN.



In many parts of the world landmines aren't marked with warning signs. They're marked with blood.

Detonated by the feet of passing civilians.

The 1980 UN Weapons Convention dictates that "parties to a conflict shall record the location of all pre-planned mine fields laid by them."

Wars dictate otherwise.

In the heat of battle landmines are scattered in huge numbers.

Angola alone has over nine million buried landmines. That's one for every single member of the population.

They're also dropped with scant regard for their whereabouts, either fired from launchers or dropped from planes or helicopters. Which means there's little chance of mapping the weapons with any accuracy.

And so landmines buried for short term military gain produce appalling long term consequences.

When the trouble ends and the soldiers disappear these weapons remain to wreak havoc on the local population.

In Poland people are still being killed or injured by landmines fifty years after World War II ended.

But even if the military had a rough idea where they'd left their landmines there is little chance they could remove them.

Modern plastic mines are incredibly difficult to detect, while other varieties are designed in ways that makes them too dangerous to try and defuse.

Afghanistan has nearly 3000 deminers but it will take decades to clear the country, while huge tracts of Africa are 'no-go' areas because of landmines.

The situation is even worse for people in countries where there are ongoing conflicts.

As the tide of battle shifts so an area that was considered safe one day can be mined the next.

That is why action needs to be taken now.

The International Committee of the Red Cross is committed to a worldwide ban on the production, export and use of anti-personnel landmines.

Otherwise the world will continue to be demined.

Limb by limb by limb.



INTERNATIONAL COMMITTEE OF THE RED CROSS (ICRC)  
**LANDMINES MUST BE STOPPED**

## ARTS

Cinema in 1995/Nigel Andrews

# Small is beautiful

**T**here is much to be said for jet lag - and movie lag. I have just returned from Hollywood and can testify to the pale, harassed faces of American critics trying to coax a "ten best" from a recalcitrant year. Can they include the revival of *Battlefield Earth*? Can they include VHS home videos and CD-Roms? Can they wait and combine 1995 and 1996?

In Britain our harassed critic has the opposite problem. He is tossing and turning in the pillows of his own vast short list: This numbers 25 films of which half may be vaguely called "American independents". America itself, to explain its depleted year, got many of these in 1994.

So we had mordantly funny social satires in *Clerks*, *Clueless* and *To Die For*; tangled tales of human relationships in *Spanking The Monkey* and *Exotica*; thrillers shot through with toxic ingenuity in *Fresh* and *The Usual Suspects*; documentaries that leaped dolphin-like from the genre's tradition of earnest pedagogy (*Crumbs*, *Hoop Dreams*, *Martini And Ethel*); and hilariously insipid trifles on cinema itself in *Ed Wood* and *Living In Oblivion*.

When films like these arrive on the shores of a country speaking the same language, creativity whips up creativity. British response to the best movies in years: The small to black comedy produced *Sealab*, *Grave, Fried, Butterly Kiss* and *The Young Poisoner's Handbook*; all meditating on murder, sex or damnation in the age of Cromwell Street.

Ken Loach escaped abroad to make *Land And Freedom*, but his war-torn Spain seemed just as vibrantly tormented as 1995 Britain: strewn with violence, snatched romances and arguments about ethics in a godless time. And even those costume movies plucked from Britain's own history showed a penchant for the pathological. Nigel Hawthorne fell off his royal trolley in *The Madness Of King George*, while Emma Thompson and Jonathan Pryce showed how difficult it was, with or without the blessing of Bloomsbury society, to sustain a relationship incorporating gayness (his), nymphomania (hers) and career jealousy (theirs).

Co-existent with torment, 1995 had a tendency to the weirdly serene. Romantic love, thrown away in the free-sex 1960s and '70s, is boomerang-

ing back in the disease-periled 1990s. The principle is that the less you can touch your object of desire, the more charged may be the feelings with which you gaze longingly into his/her eyes.

So in the west we had Richard Linklater's *Before Sunrise*, about two backpackers (Gavin O'Connor, Julie Delpy) meeting cute in England; and Clint Eastwood's *The Bridges Of Madison County*, about two Hollywood wrinkles (Eastwood and Streep) meeting cuts in Iowa. There were tears before curtain-time in both cases.

Further east, Hong Kong's *Chungking Express* and Taiwan's *Eat Drink Man Woman* were each multi-strand love stories woven into the tapestry of city life. They showed miraculously, in containing the tender, dispassionate, the comic and the very sexual.

The east also mirrored the west in accommodating vast supplies of black comedy. From mainland China came *Zhongguo*, which I initially observed, about a common-minded wife determined to acquire the so-called good things of life, mainly a new TV, while tramping on the actual good things (marriage, health, morals). Also from China, Zhang Yimou's *Shanghai Triad* was a tragic masterpiece about truth and betrayal, punctuated with choice moments of gallows comedy.

**B**etween east and west there was a now predictable chasm called Continental Europe. In my best-of-year list, containing two dozen front runners and 20 back-up films, there are precisely two titles from this land-mass. They are France's *La Haine*, Mathieu Kassovitz's irresistibly rough-drawn picture of a crime-battered France, and Italy's *Il Postino*, directed by a Briton, Michael Radford, and starring a Frenchman (Philippe Nicaire) playing a Chilean (post Pablo Neruda). Against odds, its tale of anti-unitarian friendship was touching.

The lonely distinction of these films emphasised the Euro-barrenness all around, we know we are in trouble when the good movies from Europe are outshone by those from New Zealand. Notting from France, Germany, Spain or Italy surpassed Peter Jackson's *Heavenly Creatures* and Lee Tamahori's *Once Were Warriors*. *Creatures* was a sumptuous black comedy (again) about two

schoolgirl killers. Its oblique, faun-like intelligence made it everything that Oliver Stone's flashy *Natural Born Killers* should have been. *Warriors* was a ferocious tale of disintegrating family life among urbanised Maoris. Tamahori, not surprisingly, was snatched up by Hollywood.

There are few other radar blips on the screen: India's *Barfi Queen* provided a brief glow of power from the subcontinent. And *Babe* was a lone squeak from Australia, in which the most off-petting idea of the year, a talking piglet, turned into the most quaintly lovable reality.

*Babe* must also have been the cheapest scene-stealer of the year. In Hollywood star salaries are reaching a point of dementia. Fees of \$20m virtually the budget of *ConAir* are doled out to the likes of Jim Carrey and Sylvester Stallone, the first for audiences, twice through the shelves of *Scream*. *Forrest*, the second for still being in work after eight days like *Die Hard* and *Armageddon*.

The media has spread out to whole universes. By year-end *Waterworld*, the high point of final delirium in 1995, had become a barely remembered folly. I was reminded of only because I saw them again, Costner and Hopkins' \$100m of splashy spectacle, lulling passengers to sleep on my transatlantic red-eye.

Hollywood accountants will no doubt argue that a new movie is now a mini-industry. It recycles itself into cassettes, laserdiscs and CDs; it begets toys and T-shirts; it becomes a novelisation, a game, a theme park sideshow.

In compensation, there is the other side of the American cinema equation. So much corporulent emptiness finally produces an equal and opposite reaction. The US independent films we have landed are just that, a growing army of Davidts advancing to challenge the Goliaths or at least to draw scatological attention to their muscle-bound giantism.

For every *Waterworld*, there is a *Clerks*. For every Stallone there is some unheard-of pint-sized hero - the gangster-outfitting boy of *Fresh* or the aced' Everyteenager of *Spanking The Money* - who reaffirms that small is beautiful and that wit, irony, grace and subtlety can still be made in the US.

Best of 1995: *Clerks*, *Chungking Express*, *Clueless*, *Crab*, *Ed Wood*, *Erno, Heavenly Creatures*, *Martini And Ethel*, *Shanghai Triad*, *Spanking The Monkey*.



Sumptuous black comedy from New Zealand: Melanie Lynskey in 'Heavenly Creatures'

## Cautious optimism in the saleroom

Expectations have been readjusted this year, writes Antony Thorncroft

mainly because it allowed a major vendor to insist on an ambitiously high price. But a late Van Gogh, "Portrait glaie", made \$26.9m. More indicative of the state of play was a Picasso bar scene, "Le drap jaune", which fetched \$3.6m. In 1993 it was sold for \$8.25m. Slowly sellers have re-adjusted their expectations downwards and are coming in line with bargained-up buyers.

The highest price paid at auction during the year, indeed the highest for a painting since 1990, came from an Englishman, Sir Andrew Lloyd Webber, for yet another work by Picasso: his "line period" portrait of Angel Fernandez de Soto which sold in May for \$28.2m. Sir Andrew was doing his best to kick-start the market: once the big players return, renewed confidence will filter down to the dealers in the Fulham Road and the Cotswolds. This is happening, but firmly.

"Sotheby's was happy with its major winter Impressionist and modern sales in London, which totalled \$21.6m and was 5 per cent up on last year. A tiny, gem-like Gauguin did well at \$2.2m. Christie's brought in

\$18.3m, with a Brancusi bronze making a disappointing £1.2m. Like New York, both recorded their best results in this sector since 1990, which means that in 1996 yet more choice works will reach the salerooms - many from Japan which has a vast stock of over-valued post-1970 art acquired during the '80s.

As well as pictures this era of crazy buying embraced jewels, but while art prices have often halved, the value of top quality jewels, especially blue diamonds, just paused. Some of the richest people in the world are buyers, notably the Sultan of Brunei, and there seems to be no dimming of their enthusiasm.

In Geneva in November jewellery was held by the Princess Salimah Aga Khan, the recently-divorced wife of the Aga Khan, sold for \$17.7m at Christie's, with every lot finding a buyer. The star lot, a deep blue heart-shaped diamond of 13.78 carats known as the Begum Elba, went to the London retailer Laurence Graff for \$2m. In May in Geneva Sotheby's sold a 100-carat diamond to Sheikh Ahmed H. Fitaihi for £10.5m, a record for a jewel of any kind.

In December Sotheby's Old Masters sale totalled \$20.3m, its highest

since 1989, but this is still a selective market. One of the few Rembrandts still in private hands made a modest £3.85m, because its mythological subject was untypical, while "The Finding of Moses", painted by Gentileschi for King Charles I, was inexpensive at \$2m. Dutch 17th-century and French 18th-century paintings are sought after, and Christie's did better than it expected when a Camille view of San Marco topped £1m.

Another feature of the year was celebratory sales. Link an antique to a famous name and its value soars. This was notably the case of Rudolf Nureyev. The contents of his apartments in Paris and New York totalled almost \$7m at Christie's, double the estimate, with the extraordinary price of £12,075 paid for one pair of battered pink ballet shoes.

Every year is a good one for collectables, which attract buyers bewitched by the image of an object rather than by its intrinsic value. In September a world record was set at Sotheby's for a pop music manuscript when Paul McCartney's handwritten lyrics for "Getting Better" sold for £161,000, quite close to the

£276,500 which a few weeks later

secured the autograph manuscript of the seminal First World War novel "All Quiet on the Western Front".

At Christie's South Kensington a 1950 Valentine card made a record £770, a typewriter a record £55,750 (although it was the gold plated model on which Ian Fleming based out his James Bond novels); a Winnie-the-Pooh first edition a record £8,750; and an Enjalbert Photo-revolver de Poche spy camera a record £5,775.

The most significant change happened behind the scenes. In the spring Christie's, then Sotheby's, announced that they would no longer negotiate for important collections. Much of their profit was disappearing as owners played one saleroom off against the other. From September they both applied a sliding scale of charges, which means that even owners of properties valued at over £1m must pay - but only 3 per cent of the hammer price.

Dealers are still finding life difficult and even antique fairs, which blossomed during the recession, now offer no guarantee of business. There are just too many of them. But 1995 was generally better than 1994 and the more experienced dealers are telling themselves that the market has returned to normal after the quite unreal trading conditions of the mid-to-late '90s.

## Pop

## Simply Red and Pulp

**P**op stars and Christmas; it may be a recent seasonal tradition but it is already deeply rooted. Some artists only appear at Christmas - Gary Glitter gathers the gang for an annual knees-up and then recuperates for 12 months; some, like Status Quo, use it to bless the faithful; and some have albums to promote.

Nick Hucknall, who lightly hides behind his magnificently makeshift band, Simply Red, has just released *Life*, his follow-up to *State*, which went platinum 12 times in the UK alone. The new songs featured heavily in his Wembley shows. We may grow to love them all, but I doubt it.

Hucknall, a dead ringer for a pixie with his matted red dreadlocks and impish face, somehow manages to create an atmosphere with the voice alone: the finest white funk. Perhaps he knows he is not the most charismatic of performers so he conjures up a wonderful set - a sinuous walkway of delight snaking across the heart of the Arena, on which he trots and rather sweetly courts the audience; his musicians amble with emphatic purpose, especially Heitor Pereira on guitar; and the two black backing singers strut with "you dare" attitude.

With festive good will it was all quite agreeable, but the new, slower, ballads sound ponderous, and the more ambitious songs, like the reggae-based "Hillsborough Avonne", forced. Of the fresh material only "Fairground" and "Remembering the first time" have the glister of standards. You long for the old hits, "A new flame" and "Stars", the happy melodic that dance along; and when they come Hucknall delivers gold, living proof that a white man can have soul.

**J**arvis Cocker dominates his band, Pulp, even more than Hucknall is Simply Red. In fact his musicians are embarrassingly invisible when set against the Cocker persona. Cocker, in his early twenties, has already managed to become a great English eccentric. His unique selling proposition is that he is very nice, a gangly, even titillated, youth in a shiny black suit who loves his mum - few pop stars can have spoken so often and warmly onstage about their mother - and still finds time to ask his audience at the Brixton Academy for advice about where to go on New Year's Eve.

Then there are the songs. Cocker writes in subconscious flow about the small lives of suburban youth; about idling at bus stops talking of girls and car-crashing. Sadly, reading the lyrics quietly is almost as enjoyable as hearing them performed; some of Cocker's tunes are tentative in the extreme. But when the melody does fit, on songs like "Babies", Britpop has found its most subtle and infectious practitioner. If Cocker can hold on to the mundane he could develop into a national icon, a musical John Betjeman.

A.T.

Things are looking up. The auction houses and the dealers inevitably hype the art market, but in 1995 the facts began to support the view that, after almost five years of recession, there was demand for works of art at the finest quality and collectibles.

The figures tell it all. Sotheby's managed an impressive 25 per cent improvement in sales in dollars - in sterling the rise was 21 per cent) to \$1.66bn (£1.05bn). In the final quarter turnover was 32 per cent greater in dollars (24 per cent in sterling); a good pointer to 1996. Christie's sales also rose, by 17 per cent (in dollars, 14 per cent sterling), to \$1.4bn (£0.83bn). In the more mundane world where auction houses sell antiques to the middle-classes, Phillips managed a 7 per cent increase to £27.6m and Bonhams continued its recent spurt by adding 14 per cent to £24m.

Prices, however, are still below the heady heights of the late 1980s. This was well illustrated in the sales of Impressionist and Modern art. St. Martin in the Fields

mainly because it allowed a major vendor to insist on an ambitiously high price. But a late Van Gogh, "Portrait glaie", made \$26.9m. More indicative of the state of play was a Picasso bar scene, "Le drap jaune", which fetched \$3.6m. In 1993 it was sold for \$8.25m. Slowly sellers have re-adjusted their expectations downwards and are coming in line with bargained-up buyers.

The highest price paid at auction during the year, indeed the highest for a painting since 1990, came from an Englishman, Sir Andrew Lloyd Webber, for yet another work by Picasso: his "line period" portrait of Angel Fernandez de Soto which sold in May for \$28.2m. Sir Andrew was doing his best to kick-start the market: once the big players return, renewed confidence will filter down to the dealers in the Fulham Road and the Cotswolds. This is happening, but firmly.

"Sotheby's was happy with its major winter Impressionist and modern sales in London, which totalled \$21.6m and was 5 per cent up on last year. A tiny, gem-like Gauguin did well at \$2.2m. Christie's brought in

\$18.3m, with a Brancusi bronze making a disappointing £1.2m. Like New York, both recorded their best results in this sector since 1990, which means that in 1996 yet more choice works will reach the salerooms - many from Japan which has a vast stock of over-valued post-1970 art acquired during the '80s.

As well as pictures this era of crazy buying embraced jewels, but while art prices have often halved, the value of top quality jewels, especially blue diamonds, just paused. Some of the richest people in the world are buyers, notably the Sultan of Brunei, and there seems to be no dimming of their enthusiasm.

In Geneva in November jewellery was held by the Princess Salimah Aga Khan, the recently-divorced wife of the Aga Khan, sold for \$17.7m at Christie's, with every lot finding a buyer. The star lot, a deep blue heart-shaped diamond of 13.78 carats known as the Begum Elba, went to the London retailer Laurence Graff for \$2m. In May in Geneva Sotheby's sold a 100-carat diamond to Sheikh Ahmed H. Fitaihi for £10.5m, a record for a jewel of any kind.

In December Sotheby's Old Masters sale totalled \$20.3m, its highest

since 1989, but this is still a selective market. One of the few Rembrandts still in private hands made a modest £3.85m, because its mythological subject was untypical, while "The Finding of Moses", painted by Gentileschi for King Charles I, was inexpensive at £2m. Dutch 17th-century and French 18th-century paintings are sought after, and Christie's did better than it expected when a Camille view of San Marco topped £1m.

Another feature of the year was celebratory sales. Link an antique to a famous name and its value soars. This was notably the case of Rudolf Nureyev. The contents of his apartments in Paris and New York totalled almost \$7m at Christie's, double the estimate, with the extraordinary price of £12,075 paid for one pair of battered pink ballet shoes.

Every year is a good one for collectables, which attract buyers bewitched by the image of an object rather than by its intrinsic value. In September a world record was set at Sotheby's for a pop music manuscript when Paul McCartney's handwritten lyrics for "Getting Better" sold for £161,000, quite close to the

£276,500 which a few weeks later

secured the autograph manuscript of the seminal First World War novel "All Quiet on the Western Front".

At Christie's South Kensington a 1950 Valentine card made a record £770, a typewriter a record £55,750 (although it was the gold plated model on which Ian Fleming based out his James Bond novels); a Winnie-the-Pooh first edition a record £8,750; and an Enjalbert Photo-revolver de Poche spy camera a record £5,775.

The most significant change happened behind the scenes. In the spring Christie's, then Sotheby's, announced that they would no longer negotiate for important collections. Much of their profit was disappearing as owners played one saleroom off against the other. From September they both applied a sliding scale of charges, which means that even owners of properties valued at over £1m must pay - but only 3 per cent of the hammer price.

Dealers are still finding life difficult and even antique fairs, which blossomed during the recession, now offer no guarantee of business. There are just too many of them. But 1995 was generally better than 1994 and the more experienced dealers are telling themselves that the market has returned to normal after the quite unreal trading conditions of the mid-to-late '90s.

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## COMMENT &amp; ANALYSIS

**O**ne of the joys of dealing with corporate America is the names of the companies themselves. Granted, some are so dull as to strain belief: Standard Products, of Cleveland, Ohio; or Allied Holdings, of Decatur, Georgia. But there are any number of gems to compensate: Otter Tail Power, Equitable Bag, Grease Monkey Holdings or the Bugaboo Creek Steak Company (stock symbol: RARE).

The more exotic names can be classed under three headings: those that describe what the company does, those that do the reverse and those that are total gibberish.

Take, in the first category, Great American Backrub. As you might expect, it rubs people's backs. Similarly, Just For Feet Inc. runs a chain of shoe shops.

In the second class, a fine specimen is the boldly named Giant Group. Until recently, this was a small and struggling cement-maker in South Carolina. After a rather abrupt change of business, it is now a tiny and struggling drive-through hamburger chain in Beverly Hills.

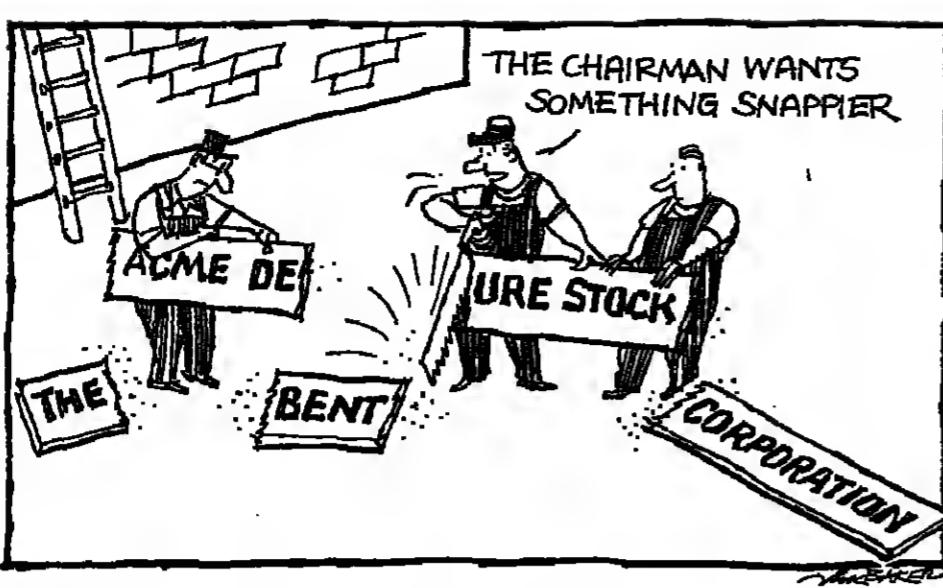
Or again, take the retail chain All For A Dollar, of Springfield, Massachusetts. It used to sell a wide range of goods - toys, books, sweets - each for the aforesaid sum. Early this year it went bust. It could now be renamed All For 35 Cents, since it is paying that amount on the dollar to its creditors.

The gibberish category offers the richest field for speculation. In what business might the Aristotele Corporation be? Something abstruse and learned, plainly. No, actually, it makes women's underwear.

Here are some less obvious ones: try guessing the business of Phaseout of America, the Failure Group, and Smart and Final.

Consider the splendidly entitled Frontier Adjusters of America. The purpose of this outfit seems clear, if slightly startling. One pictures its operatives at work under cover of darkness: chipping off a piece of Canada here, a chunk of Mexico there. The reality - that it is a small insurance company in Phoenix, Arizona - is almost too dull to bear.

Such quirks aside, a broader question arises. Why is it that some industries in America produce companies with nice



## Game of the name

**Tony Jackson** sifts through the prosaic, dull and delightful things US companies call themselves

names, some with ugly ones?

In ugliness, the winner by a fair margin is the biotechnology industry. Anxious to show how high-tech and exciting they are, biotech companies take a handful of terms - gene, tech, bio, immune, enzyme - and hang them together at random.

Thus Genentech and Genzyme, Biogen and ImmunoGen, Gendex and ImmuneX. When the attempt is made to be more imaginative, the results are horrific. Biject, Medclones and DepoTech. Worst of all are the puns: SciClone Pharmaceuticals, PerSeptive Biosystems and Incyte.

Names can be classed under three headings: those that describe what the company does, those that do the reverse and those that are total gibberish

well as boring. But in high-tech electronics, some of the names are rather pretty - Apple, Lotus, Cypress Semiconductor, Rochester Telephone has become Frontier Corp. Another phone company, Southwestern Bell, is now SBC Communications. Pennsylvania Power & Light has turned into PPL Resources.

Sadly, the phenomenon is not confined to the US. Old far eastern hands will recall that the empire of Sir Y.K. Pao was once called the Hong Kong and Kowloon Wharf and Godown Company Limited. In these days it is known as Wharf Holdings.

Given the restless nature of corporate America, the names of companies are always changing. It is also characteristic of America that there should be a company that devotes itself to recording those changes, called Interbrand Schechter (a name that could use some work itself).

On average, Interbrand Schechter says, one American company in 50 changes its name every year. Its list of changes this year is dispiriting. The trend is pretty uniform.

For an interesting name, substitute a boring one: for a boring one, a set of initials.

Universal Medical Buildings has managed the remarkable feat of making itself sound less interesting by renaming itself Integrated Healthcare Facilities. Explosive Fabricators has become Dynamic Materials. American Colloid is now AMCOL International. Health-Mor Inc. has become HMI Industries.

Public utilities, seemingly

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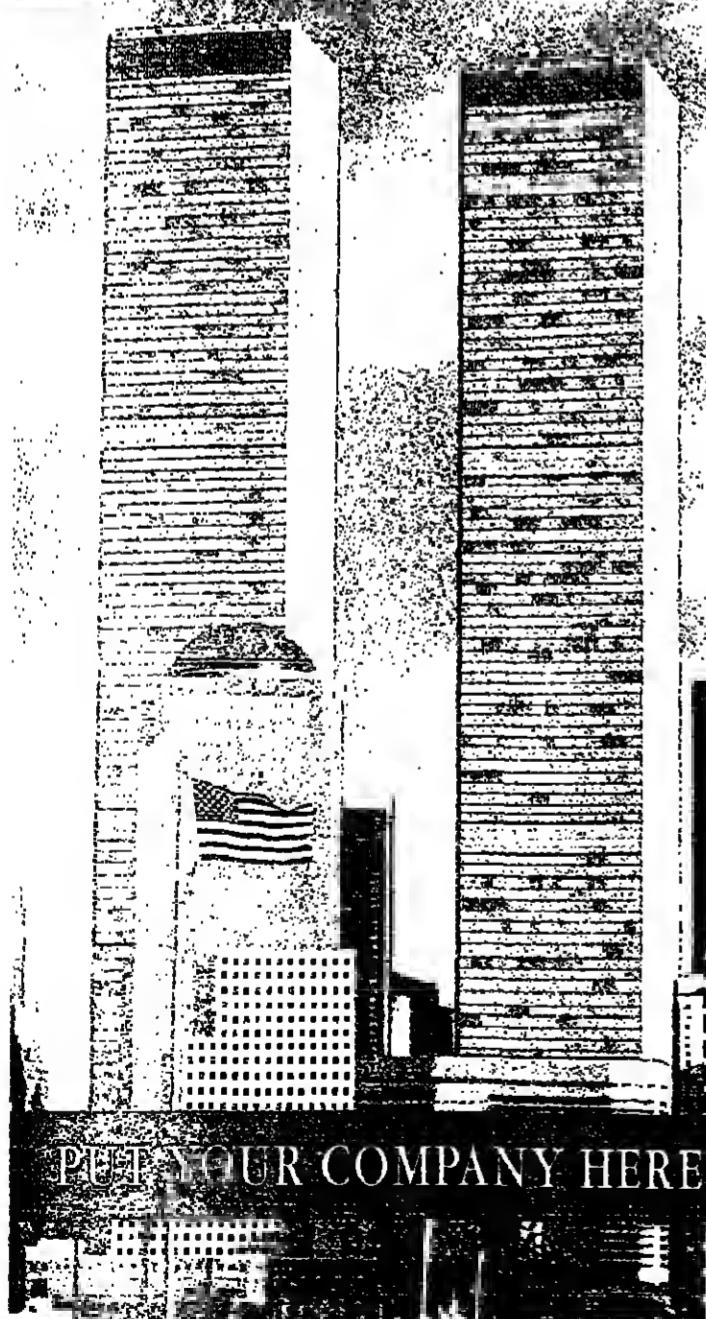
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## LEADERS FOR A NEW MILLENNIUM

**Condoleezza Rice** · By Christopher Parkes

## Package still under wraps



Conviction rather than planning has carried Ms Condoleezza Rice beyond the limits of most mortals' expectations.

She looks back with unabashed pride and confidence on a two-year appointment in Washington at the start of the decade. Then, as the Soviet affairs specialist at the elbow of former president George Bush, she called the odds on German unification and the end of the Soviet empire.

Now she marshals the revolutionary forces of higher education from her position as provost at California's famed Stanford University. And she is still only 41.

"I don't find the package in which I come all that interesting," says Ms Rice.

Her youth, colour, sex and - in the context of her post at a liberal-thinking stronghold

- her Republican party membership have long been considered remarkable.

Fans tout her as a future secretary of state. Her teacher father, bringing her up in "Jim Crow Alabama" instructed her that while "Whites only" signs barred her from eating in Woolworth's cafeteria, there were no such obstacles to her becoming president of the United States.

While she has no shortage of conviction, she says forward planning takes up little space on either her personal or professional agenda.

"The danger in a university is that you can over-structure or over-predict what the future is going to look like rather than create the conditions in which the future emerges rather naturally," she says.

The \$43m deficit she took on when she arrived is shrinking under her bristling cost-saving regime. This approach led her into hot water shortly after her arrival, with protests and a student hunger strike over service and staff cuts. Although she was shaken by the reaction, she has no time for complaints that she lacks compassion. "I am direct," she says. The faculty way of building consensus may have its merits. "But sometimes someone has to draw a line between informing, consulting and deciding."

Administrative chores apart, Rice sees herself primarily as an educator. She is collaborating on a book-on-research project which addresses her interest in the role of the military in politics. But she reserves most of her energy for the job of maintaining the ferment at Stanford - "the cacophony" she calls it - which makes university one of the "few transforming experiences we have left".

Freshmen and leading-edge researchers, 18-year-old Nebraskans and 60-year-old foreign Nobel laureates come together at Stanford. "People with myriad experiences

claims no inclination or desire to return to the foreign affairs arena. "I don't suffer from Potomac fever in the way it afflicts many people who have worked in Washington and spend the rest of their lives wanting to go back. I can say in all honesty that I don't spend a waking moment thinking about whether to go."

Such a lack of ambition is understandable for a Republican sitting out another Democratic presidency. But Ms Rice says it is hard to see any circumstances that would tempt her back to Washington. "I had a chance to finish so much in those two years that I have no thirst to try to do it again," she adds.

Political events apart, she sees little prospect of resurrecting the personal circumstances which made her spell at the former president's side so memorable. "I ask myself if I would ever have that constellation of forces events and personalities again . . . a president I adored . . . George Bush, for whom the great issues at the end of the cold war were priority number one."

"My colleagues were the smartest people I had ever met, and we all hit the ground together with resolution of the issues that I had been taught were the most important in the international policy field on the table. Yes, maybe I have been spoilt."

If the lessons have been absorbed, the convictions which steered her through the events of five years ago have been sharpened even further.

"On German membership of Nato, I was told by lots of people to go for something

sub-optimal. I was told the Soviets would never accept Germany unified and integrated into Nato with US forces still on the ground and Soviet forces going home. I was told it would be intolerable to the Russians and not to even try it."

"As a matter of fact, that's exactly the deal we got. Now, as a result, when you look at Nato's role in Bosnia, you say to yourself if we'd gone for something less than that - something sub-optimal - we would now have a shell of an organisation, not one that is capable of taking on the kind of problem it's about to deal with."

She allows her voice to take on the faintest ring of triumph. It is a rare show of emotion in an hour during which her bright voice dips only in references to her father and her personal beliefs.

"I look at life in quite a linear fashion. I don't look too far ahead," she says. "If you try to plan what your next adventure is going to be, it is a sure bet you are not going to enjoy or do a good job with whatever you are doing now."

**'The danger in a university is that you can over-structure or over-predict'**

from the city or the countryside. People with different cultural backgrounds. American universities are places where social strata are being violated at the time," she says.

She contributes personally to the ferment with an annual wager. "I bet our students each year that 30 per cent of them will end up studying something here which they did not even know existed when they arrived."

"That is the nature of higher education," she says with the conviction of one who went from Birmingham, Alabama, to Denver University to study music before switching to international politics.

However, she seems troubled that she can see less of the steely resolve that assured her own future in today's students. "There is less of the belief that they can overcome whatever obstacles are placed in front of them. They have a tendency to think of themselves statistically rather than individually. They say 'if X happens to Y per cent of women, it follows that I have a Z per cent chance of whatever'. She says: 'I don't think I ever had that sort of conversation with myself.'

Although no stranger to the forces of change in the world beyond Stanford, she

## LETTERS TO THE EDITOR

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## A way out for Names - or bully-boy tactics

From Mr Nicolas Mellersh.

Sir, Proof that Christopher Stockwell, the chairman of the Lloyd's Names Association's Working Party, has finally lost touch with reality is provided by your story of December 23 ("Government sends tough 'run-off' warning to Names"). If he really believes that the government is unlikely to take action to freeze the assets of Names because it would involve action "against thousands of members of the electorate", he must also believe in Santa Claus and that pigs have no problem flying.

Apart from the harmonisation of excise duties with the rest of the European

Union, it is hard to think of a measure more popular with the electorate than emptying the pockets of a bunch of fat cats with more money than sense who are whingeing about losing money in the casino they fought to join.

That is how he and I and the rest of the membership are seen by the world at large. The only way out for all of us is by way of the reconstruction and renewal plan, however imperfect that may be.

Nicolas Mellersh,  
Glenarry,  
26 Fish Lane,  
Aldwick,  
Bognor Regis PO21 3AH, UK

From Mr J. Garton-Jones.

Sir, Members of the Names Defence Association have never objected to paying valid legal and lawful claims. However, the association believes that not all Lloyd's claims are valid or lawful, therefore the Department of Trade and Industry may be in no position to seize members' assets or enforce payment.

We believe that Lloyd's and its agencies should open their accounts to independent scrutiny. They will not permit this and Names will draw their own conclusions.

The DTI's suggestion that allowing Lloyd's to go into run-off would cause a rapid

crystallisation of claims in a way different from the establishment of Equitas is spurious. Names are being asked to fund Equitas now with reserves against future claims, in effect crystallising claims immediately, a situation no different from the one the DTI threatens if Equitas is not established and Lloyd's goes into run-off.

Names would be unwise to yield to these threats and bully-boy tactics.

J. Garton-Jones,  
vice-chairman,  
Names Defence Association,  
Westlands,  
Weston Rhyn SY10 7LB, UK

## Student loans run unfairly

From Mr Tim Miller.

Sir, Some years ago I was invited to become a non-executive director of the Student Loans Company. At the time I thought the payment proposals were unfair. They hinged on the proposition that on average, graduates earn more than non-graduates.

But the averages hide lots of graduates who do not earn more. I said I would only accept if there were a fairer method of recovering loans.

I suggested adjusting the individual's tax code, so if the course produced higher earnings the costs would be automatically and relatively painlessly recouped. But simplicity and fairness were not on the agenda. Maybe the time has come to review them.

Tim Miller,  
chairman,  
Porlton Fund Management,  
64 London Wall,  
London EC2M 5TP, UK

## Canadian labour costs undercut US

From Mr Harry Baumann.

Sir, in your Lex column of December 19 on the purchase of Neilson by Cadbury Schweppes you note: "Canadian labour costs are higher than those south of the border." Canadian wages have not been above their US equivalents since 1993. The US

Bureau of Labour Statistics quotes total compensation costs of \$15.31 per hour for the US and \$14.70 for Canada in the food, beverage and tobacco industry in 1993.

It is possible to find community by community comparisons for which the national average does not

apply. However, in general terms, higher Canadian compensation costs are now behind us.

Harry Baumann,  
Government of Canada,  
Privy Council Office,  
1 Front Street West, Toronto,  
Ontario M5J 1A4, Canada



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Successful Islamic party offers compromise

## Business tells Ankara to settle post-election crisis

By John Berham in Ankara

Turkey's business community yesterday called on mainstream politicians to find a rapid solution to the crisis following the general election in which the radical Islamic Refah party became the largest single party in parliament.

The call came as senior Refah figures said the party would be prepared to make significant compromises to take the leading role in a new government, while the secular parties continued talks to form a coalition to keep Refah out of power.

The employers' association Tusiad said the fact that Refah won over a fifth of the vote in Sunday's parliamentary election was a warning to the secular parties "to change their ways and adopt a new political understanding to deal with Turkey's problems before they grow any larger".

Business leaders fear that a long delay in forming a new government would create political uncertainty, further weakening

the economy, which would in turn boost support for the Islamists. Inflation is accelerating, the currency has lost one-tenth of its value since Monday and the country has a heavy debt repayment schedule in the new year.

In the 550-seat parliament, Refah won 158 seats, the conservative True Path party of outgoing prime minister Mrs Tansu Ciller 135 seats and the rival conservative Motherland party 131. Two centre-left parties shared the remaining 126 seats.

Leaders of the four secular par-

Editorial Comment Page 9

ties started coalition talks on Monday, but announced no progress yesterday. Commentators said negotiations could drag on for weeks, despite statements by Mrs Ciller and Mr Mesut Yilmaz, Motherland party leader, that they are willing to bury their personal differences and form an alliance rapidly.

The two centre-right leaders appear not to be under severe

time pressure to reach an agreement - President Suleyman Demirel cannot call on any party leader to form a government until parliament has convened, which is likely to take another week.

Many observers are calling on Mr Demirel to observe political tradition and ask the leader of the largest party - Refah's Mr Necmettin Erbakan - to form a government. He would have no chance of doing so, as all other parties have said they will not enter an alliance with Refah, but commentators believe that respecting precedent would at least show the Islamists they are part of the democratic system.

However, Refah members claim Mr Erbakan could form a government. Mr Abdullah Gul, a senior Refah MP, said: "We are open to negotiations... We are not opposed to the secular state, only to the way it is implemented."

The army - which has staged three coups d'état since 1960 - has indicated that it would oppose Refah's participation in government.

Munich Re reports lower disaster costs, Page 11

## Brokers warn of downturn as insurance rate cuts loom

By Ralph Atkins, Insurance Correspondent, in London

The new year renewal season for international commercial insurance and reinsurance policies is seeing further substantial cuts in premium rates which look set to erode insurers' profitability next year according to London-based brokers.

Sweeping price reductions by insurers follow a largely catastrophe-free year and several years of good profits when premium rates were increasing. But the lower rates could mark the beginning of a marked downturn in the international insurance industry.

London-based insurers, including Lloyd's of London, often set the terms for insurance premium rates charged around the market. Competitive pricing is also being fuelled by insurers in the mid-Atlantic tax haven of Bermuda and continental European Insurers, particularly in France and Germany.

Mr John Pelly, chairman of non-marine reinsurance at brokers Willis Corroon, said that in many areas, rate reductions had accelerated compared with last year. "Rates are coming down for reinsurance programmes really quite significantly for all areas, except for the major US nationwide accounts," he said. Reductions have been steepest in marine, energy and property catastrophe reinsurance.

Reinsurers, in effect, insure the insurance companies against big losses. Mr Pelly said the industry's risk-bearing capacity had grown significantly and continental European reinsurers were keen to maintain or increase their market share.

Mr Peter Tritton, European spokesman at US broker Alexander & Alexander, said that in marine insurance "severe competition and rate cuts are the norm".

UK composite insurers were also seeing reductions of up to 15

per cent on their reinsurance policies. Mr Tritton said, while for international non-marine reinsurance, price cuts of more than 20 per cent had been obtained. However, there were signs that motor reinsurance rates were rising.

Insurers maintain that tight underwriting discipline is being maintained. Before Christmas, Mr David Rowland, Lloyd's chairman, said that by "being selective" there would be "good opportunities for profitable underwriting in 1996".

Mr Dick Hazell, chairman of the European holding company of Liberty Mutual, the US financial services group, acknowledged some rates were under pressure. But underwriters were prepared to turn down unprofitable business, he said. "If we think that it's worthwhile, we will write it. If it isn't, we will go and play golf," Mr Hazell said.

Munich Re reports lower disaster costs, Page 11

## Nikkei hits 20,000

Continued from Page 1

ists were confident yesterday that the rise in shares also reflected economic fundamentals.

"The Nikkei rose above the 20,000 level because of a recovery in corporate earnings, a stable currency market, and a move towards resolution of the housing loan crisis," said Mr Shojiro Toyoda, chairman of the

## Bonn warned

Continued from Page 1

Keldanren business federation.

Mr Atsuo Mikli, president of Yamaichi Securities, one of the Big Four Japanese brokers, reckons the Nikkei will reach 25,000 in 1996. His confidence comes from expectations that corporate profits are likely to see double digit growth in the business year beginning in April, as long as the yen and interest rates remain stable.

Thousands of jobs have already been lost in the sector this year.

The Austrians scored highly on their favourable view of the quality of the work they produce and identifying strongly with their employers. Below the Austrians in the overall table were the Netherlands, Ireland, Germany and Portugal.

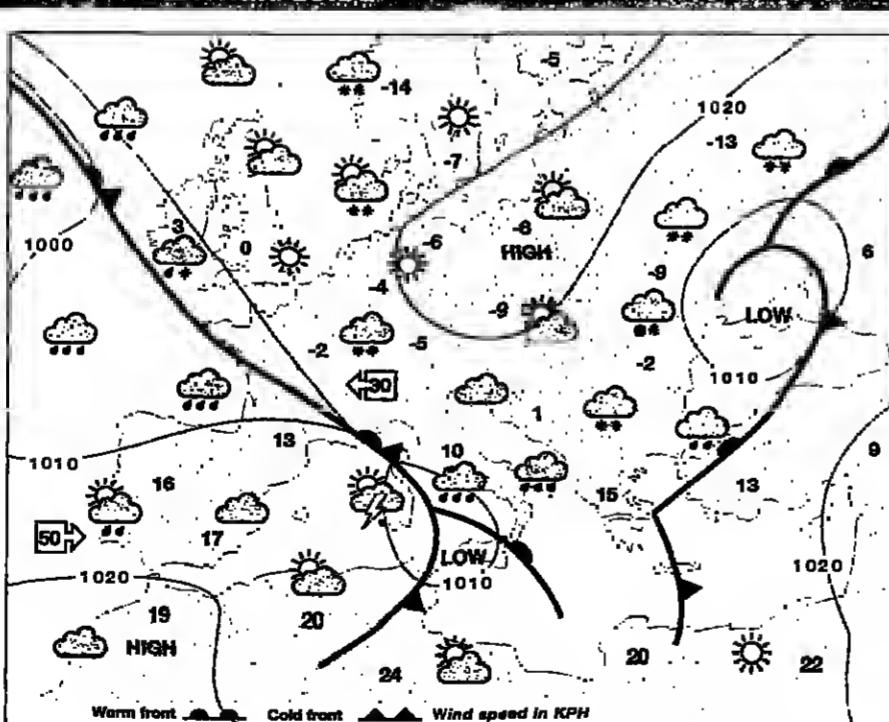
By contrast British workers

(53 per cent) were the lowest or second lowest in terms of favourable responses in 10 of the 15 categories, showing, said the report, "the most marked decline in satisfaction levels" in 1995.

The only area where the report says British workers responded "relatively positively" was in expressing satisfaction with the level of their fringe benefits.

*Employee Satisfaction: Tracking European Trends. International Survey Research Ltd. Obtainable free from Albany House, Petty France, London SW1H 9EE, UK.*

FT WEATHER GUIDE



### TODAY'S TEMPERATURES

	Maximum	Minimum	sun	shower	30	Faro	shower	17	Madrid	cloudy	10	Rangoon	sun	31	
Abu Dhabi	sun 22	Belfast	sun	rain	2	Cardiff	sun	2	Ferdinand	fair	17	Reykjavik	sun	21	
Accra	tall 32	Berlin	sun	cloudy	0	Cesabance	shower	18	Geneva	sleet	1	Malta	cloudy	18	
Algiers	cloudy	Bermuda	shower	cloudy	-6	Chicago	fair	-2	Gibraltar	shower	17	Manchester	fair	1	
Athens	cloudy	Bogota	cloudy	fair	18	Cologne	sun	-3	Glasgow	sun	-5	Manila	rain	13	
Atlanta	sun 19	Boscombe	fair	fair	19	Dakar	fair	26	Hamburg	cloudy	1	Montevideo	rain	20	
B. Aires	sun 29	Budapest	sun	cloudy	29	Brussels	fair	22	Helsinki	cloudy	15	Melbourne	cloudy	20	
B. Aires	sun 29	Budapest	cloudy	fair	29	Buenos Aires	fair	22	Hong Kong	sun	-5	Mexico City	cloudy	19	
B. Aires	fair 0	Copenhagen	fair	3	Dublin	cloudy	3	Istanbul	fair	28	Milan	rain	14	S. Frisco	fair
B. Aires	fair 0	Copenhagen	fair	3	Dublin	cloudy	3	Istanbul	shower	15	Montreal	cloudy	4	S. Frisco	fair
Bangkok	fair	Caro	sun	rain	21	Dubrovnik	rain	10	Jersey	fair	3	Moscow	snow	14	
Barcelona	fair	Cape Town	fair	25	Edinburgh	sun	0	Jersey	shower	31	Moscow	snow	14	Tanger	shower
Barcelona	fair	Cape Town	fair	25	Edinburgh	sun	0	Karachi	fair	3	Munich	cloudy	6	Tel Aviv	rain
Barcelona	fair	Cape Town	fair	25	Edinburgh	sun	0	Karachi	fair	3	Nairobi	fair	21	Tokyo	fair
Barcelona	fair	Cape Town	fair	25	Edinburgh	sun	0	Karachi	fair	3	Newcastle	rain	2	Toronto	snow
No other airline flies to more cities around the world.															

Lufthansa

Situation at 12 GMT: Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands															
0	Garcia	shower	30	Faro	shower	17	Madrid	cloudy	10	Rangoon	sun	31			
1	Cardiff	sun	2	Ferdinand	fair	17	Reykjavik	sun	17	Reykjavik	sun	21			
2	Cesabance	shower	18	Geneva	sleet	1	Malta	cloudy	18	Rio	shower	31			
3	Chicago	fair	-2	Gibraltar	shower	17	Manchester	fair	1	Rome	rain	13			
4	Dakar	fair	18	Glasgow	sun	-5	Manila	rain	20	Seoul	fair	13			
5	Bogota	cloudy	18	Hamburg	cloudy	1	Montevideo	cloudy	20	Singapore	shower	29			
6	Bogota	cloudy	18	Helsinki	cloudy	15	Milan	rain	21	Singapore	fair	1			
7	Bogota	cloudy	18	Helsinki	cloudy	15	Montevideo	cloudy	21	Singapore	shower	29			
8	Bogota	cloudy	18	Helsinki	cloudy	15	Milan	rain	21	Singapore	fair	1			
9	Bogota	cloudy	18	Helsinki	cloudy	15	Montevideo	cloudy	21	Singapore	shower	29			
10	Bogota	cloudy	18	Helsinki	cloudy	15	Milan	rain	21	Singapore	fair	1			
11	Bogota	cloudy	18	Helsinki	cloudy	15	Montevideo	cloudy	21	Singapore	shower	29			
12	Bogota	cloudy	18	Helsinki	cloudy	15	Milan	rain	21	Singapore	fair	1			
13	Bogota	cloudy	18	Helsinki	cloudy	15	Montevideo	cloudy	21	Singapore	shower	29			
14	Bogota	cloudy	18	Helsinki	cloudy	15	Milan	rain	21	Singapore	fair	1			
15	Bogota	cloudy	18	Helsinki	cloudy	15	Montevideo	cloudy	21	Singapore	shower	29			
16	Bogota	cloudy	18	Helsinki	cloudy	15	Milan	rain	21	Singapore	fair	1			
17	Bogota	cloudy	18	Helsinki	cloudy	15	Montevideo	cloudy	21	Singapore	shower	29			
18	Bogota	cloudy	18	Helsinki	cloudy	15	Milan	rain	21	S					



## IN BRIEF

## Chinese securities houses to merge

By Andrew Fisher in Frankfurt

Forte's final defence documents detail the performance of its hotel brands as well as its expansion plans for its Middle Eastern balance sheet. Forte broadly has an appeal as a listed hotel in Granada in a bid to split its own name. Formula will be hard-pressed that they should be.

Walter

water regulator risks too far. His proposed water companies become separate groups, some of them separately traded. That means that each group can act more harm than good. That's a separate issue from the regulatory debate over how much of a role the regulator can play in the market. The market thinks the answer is "not much".

However, share price interpretation is key. In fact, the market thinks the regulatory regime needs to be strengthened, not weakened, in order to bring in more capital and value creation. The regulator cannot be blamed for failing to do its job.

Diamond production begins in Rockies North America's first large diamond mine has started production at Kelsey Lake, 2,740m up in the Rocky Mountains. Its output will be small by industry standards but the quality of the stones, most of them gem diamonds, makes the mine a commercial proposition, according to Redcarum, the company that owns the property. Page 15

**Trade resumes in Spanish builder's shares**

Trading resumed in the shares of Huante, the debt-laden Spanish builder, after creditor banks agreed a plan which will bring them in as shareholders alongside another Spanish construction group. The Pamplona-based group faces total debts estimated at £140m. Page 16

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## Chief price changes yesterday

FINANCIALS (pence)		
Fluor	700	+ 10
CDM or	985	+ 13
Heaton Park	1000	+ 10
Holmes	232	+ 12
Pfizer	232	- 12
Auto	740	+ 11
Deutsche Börse	172	+ 17
Wells	172	+ 12
NEW YORK (pence)		
Stilettos	31	+ 4
David Clark	58	+ 24
Don T	104	+ 10
Met Life	104	+ 10
Forte	949	+ 11%
Sabey Int'l	18	+ 12%
Stockman's	185	+ 2%
LOWE'S (pence)		
Monroe	448	+ 18
Fluor	475	+ 23
J&P Sports	671	+ 33
Toronto-Dominion	337	+ 77
Pfizer	100	+ 40%
Rowson May	56	+ 10
Steel Corp	158	+ 15
TORONTO (pence)		
Monroe	530	+ 36
Fluor	714	+ 11
Spectra Corp	159	+ 35
Pfizer	126	+ 14
Montgomery	35	+ 6
Motor Corp	126	+ 14
PARIS (pence)		
Monroe	417.2	+ 17
New York and Toronto prices at 12.30pm		

1990/91

## FINANCIAL TIMES

## COMPANIES &amp; MARKETS



Thursday December 28 1995

## Munich Re reports lower disaster costs

By Andrew Fisher in Frankfurt

Natural disasters have caused a record \$180bn worth of damage this year - mostly because of the Kobe earthquake in Japan - but the cost to the world insurance industry has been less than in previous years, Munich Reinsurance said yesterday.

Munich Re of Germany, the world's largest reinsurance company, said that damage from the Kobe earthquake last January had totalled about \$100bn. More than 6,000 people died and about 300,000 were made homeless.

Munich Re said that the 1995 damage total was nearly three times the previous record of \$60bn, which included the earthquake in Nordridge, near Los Angeles in California. Apart from the Kobe earthquake, 1995 had seen a second year of floods in Germany, an unusual number of tropical storms in the

Caribbean, the US and east Asia, and severe earthquakes, hall storms, floods and volcanic eruptions around the world.

By contrast, Hurricane Andrew in the US, the previous worst natural disaster, in 1992, cost insurance companies \$20bn against a total damage bill of \$30bn.

Munich Re said signs that the changing

world climate was causing more disasters, especially floods and storms, had increased this year. But it noted that one trend, the unusually long warming of the tropical Pacific due to a change in ocean currents, had come to an end in 1995.

The El Niño phase - named after the Spanish word for child - had led to droughts in Australia, strong rainfalls on the South American Pacific coast and a temporary reduction in the incidence of hurricanes in the Caribbean.

Altogether, the company recorded nearly 600 natural catastrophes, compared with 580 in 1994. Deaths totalled 18,000, against 10,180 last year. The cost to the insurance industry was \$14bn, down from \$17bn in 1994 and \$25bn in 1992, though higher than the \$10bn of 1991. This was "a breathing space" for the industry after nearly 10 years of heavy pay-outs caused by natural disasters.

Munich Re said signs that the changing

## Dispute at Tate &amp; Lyle US plant ends

By Patrick Harverson in London

Workers at the Illinois plant of AE Staley, the US subsidiary of Tate & Lyle, the US sugar and sweeteners company, have voted to accept new labour contracts and end a 40-month dispute during which they have been locked out by management.

However, about half the 700 workers involved in the dispute are likely to find that their old jobs have disappeared since it began.

The factory, which makes corn syrup and starch products, has been modernised in recent years and its workforce reduced from about 800 to less than 400. Workers without jobs will have to accept redundancy packages.

The replacement staff who have operated the plant since June 1993, when most of the original workforce was locked out by the management after an early version of the new contract was rejected, also face an uncertain future. Many could lose their jobs if union members in dispute choose to return to the plant rather than take early retirement.

Mr Wayne Gleam, president of the United Paperworkers International Union, said yesterday: "It will not be easy for the company to get rid of all the temporary workers... but all of our members that have a job will go back to work."

Despite his comments, it is unclear which group of workers will have priority over jobs. But those workers who return are expected to be back at the plant by the end of the January.

The vote to end the dispute was carried by a narrow majority. Only 56 per cent of the workers who voted agreed to accept the new contract and its implementation of revised working practices such as 12-hour shifts.

Mr Gleam said UPIU members decided to end the dispute after the company softened its position on some of the proposed new working practices.

In particular, he said Staley had dropped its original plan to change shifts every week. Now they will be rotated only once every month.

Since the dispute started in 1992, Staley has been transformed from one of Tate & Lyle's worst-performing businesses to its most profitable. A reorganisation of the company's nine plants has lifted production and cut costs, helping Staley make the most of strong demand for sweeteners and starch products.

## British Energy heads UK offerings due next year

## High-profile sales breathe fresh life into the market

After the quietest year for new issues for four years, investors could be offered the chance to take part in flotation of companies worth more than £10bn (\$15.5bn) in 1996.

The stream of potential offerings, which could raise up to \$5bn, signals a return of confidence in the new issues market, after the past 12 months, when many fund managers chose to ignore flotation or reduce the amount invested.

This was partly due to a glut of new issues at the end of 1993 and throughout 1994, and the high prices paid. In addition, there was a drop in the quality of companies involved, and high-profile disasters, such as Aeroflot's.

British Energy's commodity is likely to produce plenty of moral as well as financial comment. But even this will pale against the political heat generated by the privatisation of Railtrack, the company which owned the former British Rail network.

Despite a book value of \$6.5bn, the flotation due in the spring is thought unlikely to yield more than £1.5bn. The company this month announced a £10bn 10-year investment programme in a move seen as an attempt to lift its stock price.

The second biggest float of the year is likely to be the £250m listing of Orange, the mobile telecommunications group owned by Hutchison Telecommunications, the Hong Kong-based telecoms group, and British Aerospace, the UK defence group. The issue has reportedly been lined up for the second quarter of the year.

Orange is the fastest-growing mobile operator in the UK.

The hotels market is expected to produce some interesting list-

ings on the back of recovering property prices and an upturn in bookings. CDL Hotels Group, part of the Singapore-based Hong Leong group headed by Mr Kwek Leng Beng, one of the world's wealthiest men, has announced plans for a spring listing.

Mount Charlotte Investments, the UK's second biggest hotels group, which includes the Thistle chain, is understood to be considering a flotation. It is controlled by New Zealand-based Brizeley Investments, which paid \$240m for it in 1990. Analysts have suggested a price of about \$250m.

Jarvis Hotels, Britain's fourth largest hotel group, could also join the market, with a possible valuation of about \$250m.

Among cable companies, Diamond Cable and Bell Cablemedia have both signalled their intention to seek London listings. Both are investing millions of pounds in cabling their various franchise areas. They have been considering flotation for some time but have been put off by the lack of enthusiasm from investors for the existing quoted cable groups.

Diamond, which is controlled by Goldman Sachs, the investment bank, would be looking for a flotation credential following a series of reverses. The investment was announced the same week as the Appeal Court ruled that the franchising director had acted unlawfully in setting minimum service levels below the present HST timetable.

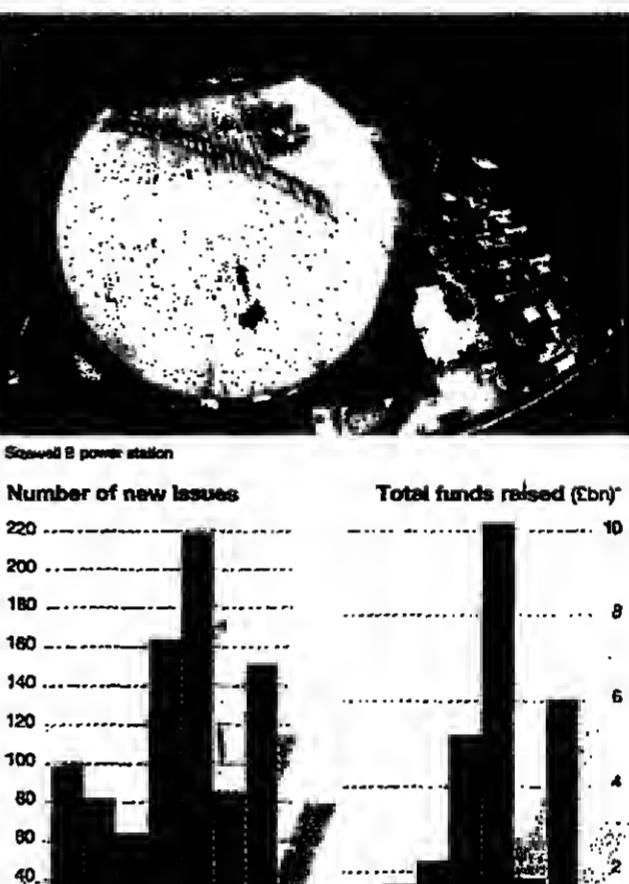
These factors, together with the promise of high-profile flotation - including two government privatisations - are likely to revive the market in 1996.

The largest new issue is likely to be the £2.5bn flotation of British Energy. The company comprises the saleable electricity generation plants of Nuclear Electric and Scottish Nuclear.

The pub sector is thought to be the next to recover from the success of the Tom Cobleigh, Enterprise Inns, Century Inns and Old English Pub Company floats this year.

Pubmaster, the 1,800-strong pub chain owned by the Brent Walker leisure group, could be among the largest with a value of

## UK new issues



## Forte bolsters bid defence with \$1.6bn Whitbread deal

By David Blackwell in London

Forte, the UK hotel and restaurant company fighting a hostile takeover bid from Granada Group, appeared for the first time yesterday to move ahead in the struggle with an agreement to sell its roadside businesses to Whitbread, the UK brewing and leisure group, for £1.6bn (\$1.6bn).

"This puts some teeth in the defence," one institutional investor said yesterday. "Forte is seen to be getting the edge in the battle."

Granada, the television, catering

## INTERNATIONAL COMPANIES AND FINANCE

# US agency poised to grant approval for batch of drugs

By Daniel Green

The US Food and Drug Administration is likely this week to grant approval for a batch of new drugs.

The agency, which controls the sale of medicines in the US, traditionally tides up its portfolio by approving drugs just ahead of the new year.

Among those to which it could give the green light are Taxotere, a new cancer drug from Franco-US company Rhone-Poulenc Rorer. This could trigger a battle for market share with a related cancer drug, Taxol, from US company Bristol-Myers Squibb, which also has approval.

• Prozac, from US company Eli Lilly, for bulimia. Paxil

from UK company SmithKline Beecham, for panic and obsessive compulsive disorder, and Zoloft, from Pfizer of the US, for obsessive compulsive disorder. All three drugs are successful antidepressants and the manufacturers are seeking the go-ahead to sell them for other mental conditions. Paxil is called Seroxat in Europe.

• Aramidex, from the UK's Zeneca and Parke-Davis from US rival Schering-Plough, both for breast cancer.

• Myoview, a contrast agent - a drug that improves the quality of pictures taken by x-ray machines or magnetic resonance scanners - made by UK company Amersham. Contrast agents are a highly competitive area in which a technical

lead can boost sales strongly.

Some of these drugs may already have been approved by the FDA, but the decision not made public by the pharmaceutical company concerned.

The FDA has already approved some drugs in its traditionally busy December programme. Schering-Plough said on December 21 that the FDA had granted marketing clearance to Cedax, a new tablet antibiotic used to treat infections in bronchitis, the middle ear and tonsillitis.

On the previous day, Glaxo Wellcome of the UK said its anaesthesia product Nimbex had been approved by the FDA. Nimbex is used to relax muscles to relax during a general anaesthetic.

POTENTIAL YEAR-END APPROVALS OF DRUGS AND SERVICES	
Drug name	Description
Neuroleptic	psychotic and mood stabilising drugs
Norpramin	antidepressants
Zoloft	obsessive-compulsive disorder, antidepressants
Prozac	depression, anxiety, panic attacks
Mycophenolate	immunosuppressant
Ethosuximide	epilepsy, migraine, tension headache
Paxil	bulimia, depression, panic attacks
Amersham	contrast agent
Glaxo	antibiotics
Schering-Plough	antibiotics, antivirals, pain relief, bronchitis, middle ear and tonsillitis
Zeneca	antibiotics, pain relief, heart disease, hypertension, bronchitis, middle ear and tonsillitis
Parke-Davis	antibiotics, pain relief, heart disease, hypertension, bronchitis, middle ear and tonsillitis
Amgen	anticancer drugs
Genentech	anticancer drugs
Bayer	antibiotics, pain relief, heart disease, hypertension, bronchitis, middle ear and tonsillitis
SmithKline Beecham	antidepressants, pain relief, heart disease, hypertension, bronchitis, middle ear and tonsillitis
Rhone-Poulenc Rorer	anticancer drugs
Eli Lilly	bulimia, Paxil

## Cordis shares fall 11% as bid hits delay

By Tony Jackson in New York

Shares in Cordis, the US medical equipment company, plunged 11 per cent yesterday morning on fears that its agreed \$1.8bn takeover by the healthcare giant Johnson & Johnson had hit trouble.

Under the terms of the merger agreement in November, Johnson & Johnson gave itself 45 days to complete its due diligence review of Cordis.

The period expired yesterday. However, Johnson & Johnson said it would extend the review period until January 22, on the grounds that the review was taking longer than expected. The company refused to give further details.

Some analysts suggested the extension might be caused by the complexities of Cordis's licensing agreements, rather than by more serious underlying problems. Cordis shares fell 11% to \$94 in early trading. The offer values them at \$109 each.

The bid is regarded as a good fit for Johnson & Johnson, enabling it to strengthen its position in supplying devices for use in angioplasty, a form of heart surgery.

Johnson & Johnson's shares rose 5% to \$96%.

## Chinese securities houses expected to merge

By Andrew Taylor

Shanghai International Securities, which was at the centre of a large bond trading scandal earlier this year, is expected to merge with other Chinese securities houses, according to local traders.

The merger would result in the establishment of a new securities house, Shanghai New Securities. Other compa-

nies involved in the merger are thought to include Shanghai Finance Securities, Shanghai Pudong Development Securities, and Shanghai International Trust and Investment.

Shanghai International, along with rival trader Liaoning Guofa, was blamed by the Ministry of Supervision and the China Securities Regulatory Commission for the trading scandal that forced the clo-

sure of the Shanghai bond futures market in May.

Authorities said the brokers had "willfully violated rules, manipulated the market and rigged prices", after they were forced into huge selling of bond futures to cover positions.

Mr Wei Wenyuan, viewed as one of the principal architects of the market's rapid expansion, was subsequently

removed as president of the Shanghai stock exchange.

He has been replaced by Mr Yang Xianghui from the Shanghai Securities Administration who is understood to favour a more cautious policy on the market's development.

Many traders have run into difficulties following sharp falls this year on the Shanghai and Shenzhen stock markets.

The hard currency B share

markets in Shanghai fell to a historic low on Monday although prices improved very slightly yesterday.

Local newspapers this week reported that the People's Bank of China had approved a merger between Shenzhen Great Wall Securities and Hainan Huifeng Securities to create the Great Wall Securities company which is capitalised at Yn150m (\$18m).

## Spotlight falls on UK gilt auction system

By Antonio Sharpe

The Bank of England has taken soundings from gilt-edged market-makers (Gemmex) on whether changes are needed in the government bond auction system, following one failed auction and skimpy cover for another.

Earlier this year the government introduced an annual timetable for the auction of gilts to help bring its borrowing programme into line with best practice in other leading government bond markets. It also decided to give the market advance notice about the life of the gilts to be auctioned.

This more transparent and predictable process was welcomed by market participants.

However, the lacklustre response to recent auctions has raised the question whether more changes are needed.

At the latest quarterly meeting between the Bank and Gemmex - the minutes of which are due to be published today - some of the smaller Gemmex said they were in favour of a more orderly market during auctions.

Currently, trading in gilts before and after an auction tends to be erratic because Gemmex have to go short - sell stock they do not have - and then try to cover their positions by bidding in the auction. "Having the option to buy more stock from the Bank would provide some insurance against such volatility," said one analyst.

Another change which some Gemmex put forward to the Bank was to auction a wider

variety of stock, in line with the US Treasury auction system, to eradicate the "lumpy" nature of gilts issuance. Currently, the Bank sells gilts with one maturity at each auction which means investors have to wait several months for another batch of gilts with the maturity they want.

Although the Bank cannot respond automatically to suggestions from the market, their views are taken into account when the government forms its policy of funding.

The Bank needs to have a sustainable auction system to keep pace with the government's heavier-than-expected borrowing requirement. In the Budget, this financial year's public sector borrowing

requirement (PSBR) was revised upwards by £2.7bn to £25.5bn. The forecast for next year's PSBR was also revised up, from £14bn to £22.4bn.

Last September the Bank failed for the first time in its history to sell all the £3bn worth of gilts (UK government bonds) offered at auction, while earlier this month an auction of the same amount of stock was only 1.13 times covered and had the longest "tail" since an auction in January 1988.

The tail is the difference between the highest and the average accepted yield. A long tail tends to imply weak demand for the bonds because the bank has to accept lower bids in order to sell the paper.

## NEWS DIGEST

### Bayer to axe 1,000 jobs in Germany

Bayer, the German chemicals company, will cut its German workforce by about 1,000 people next year as part of its efforts to become more competitive and profitable, Mr Manfred Schneider, the chairman, said. There would also be employment reductions abroad. The company needs to improve its profitability, which was high by German standards but only middle-ranking on an international comparison.

Mr Schneider, interviewed by the Leipziger Volkszeitung, an east German newspaper, also said action was needed in Germany to deal with high costs, high taxes and high energy prices. The "whole thicket" of laws, rules and regulations also need thinning out, he added in a reference to German bureaucracy.

Bayer has already said about 2,000 jobs would have to disappear worldwide in 1996. About half of these will be in Germany, though the company has given no details so far. Bayer employs 143,000 people, of which 69,000 are in Germany. The company is also pursuing other means of enhancing competitiveness such as improved product quality and manufacturing processes, better cost controls, and more efficient research and innovation.

Mr Schneider said Bayer's growth in 1995 would be moderate and by no means comparable with that of 1994. He repeated his hope that the 1995 pre-tax profit would be at least DM4.5bn (£2.75bn) - against DM3.8bn in 1994 - and possibly even beat the 1993 record of DM4.1bn.

Andrew Fisher, Frankfurt

## Expansion at Sappi Europe

Sappi Europe, the European arm of the South African forest products group, is to invest £51m (\$65m) to increase its paper-making capacity in Germany and the UK. The move comes in response to forecast growth in European demand for coated wood-free paper - used for quality magazines, brochures and company reports.

Mr Franz Nendick, chief executive, said: "Coated wood-free paper is one of our core products and in spite of the recent apparent weak demand - a result of the destocking after the speculative levels early in 1995 - we expect demand for coated wood-free paper to maintain a real market growth of more than 5 per cent per annum."

The company will invest £31m in upgrading two machines at its Hannover Paper subsidiary in Germany and £30m in rebuilding the paper machine at its Blackburn mill in the UK.

The investments will raise the company's output of coated wood-free paper by 110,000 tonnes to 600,000 tonnes a year by early 1997 - a 28 per cent increase.

Alison Maitland

## Havas takes control of Maeva

Havas, the France-based leisure group, has spent FF150m (£30.5m) to take control of Maeva, a leading holiday homes company, and of Latitudes, a series of homes around Paris. The action follows a long-predicted sale of its 48.8 per cent stake in Maeva by Club Méditerranée, the French leisure group. Along with shares held through the Caisse des Dépôts et Consignations, Havas acquires 50.1 per cent control.

Maeva, which was founded by Club Med in 1976, is the market leader in holiday homes in France, with 80,000 beds and a predicted turnover for 1996 of FF1.1bn.

Havas will operate Maeva through Havas Voyages, its 100-per cent controlled subsidiary. The same group company will also control Latitudes, which was ceded by Bouygues Immobilier, part of the large French construction group.

Havas said the acquisition would lead to a growth in the net income of Havas Voyages for 1996, which would generate turnover of about FF1.1bn next year.

Andrew Jack, Paris

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## FT Surveys

The Financial Times plans to publish a Survey on

### Turkey - EU Customs Union

on Tuesday, January 16.

The European Union and Turkey are to establish a customs union on January 1, 1996. This will extend the single European market to Turkey, presenting Turkey and EU companies with important new business opportunities as trade barriers with Europe are dismantled and Turkey adopts European legal codes.

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**Axe 1,000  
Germany**

company, will cut its costs next year in part of its less profitable. Mr Mandel there would also be. The company needs to was high by German the on an international

the Leinenwerke Volkseisenwerke and action was needed to high taxes and high energy laws, rules and regulations in a reference to German

12,000 jobs would have to about half of these will be in has given no details so far of which option are in Germany other means of enhancing product quality and cost controls, and more

growth in 1996 would be made with that of 1995. He reported profit would be at least Dfl. 1.994 million (US\$1.1 billion) and possibly even higher.

Andrew Fisher, Prudential

**appi Europe**

one of the South African firm's plans to increase its market share in Europe. The new growth in European demand for quality magazines,

active said: "Growth worldwide in spite of the recent economic slowdown after the peak in demand for coated wood-free paper of more than 10 per cent in 1994.

But in operating two major mills in Germany and 230 in Britain, the Blackburn mill is the company's output of 1.2 million tonnes a year.

Alison Hart

**control of Maen**

one group, has spent FF15 billion building holiday homes in the south of France around Paris, where one of its 45 per cent shareholders, the French leisure and tourism group Caisse des Dépôts et Consignations (50 per cent owned by the City Hall in 1976), is the largest shareholder with 60,000 units.

It has also invested in the shipping sector, with a 10 per cent stake in the French shipping group CMA CGM, controlled by Bouygues, which is a construction group.

It could lead to a growth in the

UK, which would generate

new business.

Tony Jack

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## COMPANY NEWS: UK

# Whitbread makes £1bn move away from roots

By David Blackwell

"These businesses are very close to what we are used to doing", said Mr Peter Jarvis, Whitbread chief executive, after agreeing to buy Forte's roadside restaurants and budget hotels for £1.05bn.

The deal, which is conditional on the failure of Granada's £3.2bn hostile bid, would continue Whitbread's expansion away from its roots in brewing.

Last August the group paid £380m for two acquisitions - David Lloyd Leisure, the tennis and health club business founded by the former tennis star, and 16 Marriott hotels plus agreement to operate the Marriott roadside restaurants and budget

hotels. Mr Jarvis rejected Granada's criticism of the Little Chef brand as tired. "It has 40 million customers a year and most of them are happy."

Whitbread would focus on Little Chef rather than Happy Eater, and would widen the offering, building on the potential of a short-stop customer and using experience gained at its other branded restaurant chains, such as Brewers Fayre and Pizza Hut.

Putting Travelodge in with Whitbread's Travel Inn would create the biggest chain of budget hotel under a single brand in the UK.

However, Mr Jarvis said both brands would run side by side to begin with, as Travel Inn catered more for business people while Travel Lodge had more family customers.

"The name is a high class problem - both chains are very successful", he said.

The consideration of £1.05bn will be met from the group's own resources and additional borrowings, which will take the gearing up to 75 per cent. Net assets of the acquisition are about £200m.

Mr Jarvis was philosophic about the possibility of the deal failing through if Granada's bid were to be successful. "I should be disappointed, but it would not be the first time - and we would keep trying for suitable acquisitions", he said.

He did not rule out the possibility of making further acquisitions on the brewing side.

The target touted as the most likely in the past is Allied Domecq's half share in Carlsberg-Tetley.

ICBA, the European credit rating agency, has given Whitbread the long-term rating of A+ on Rating Watch with negative implications following the acquisition announcement. The short-term rating is maintained at A1.

**Euromoney chairman gets 27% pay cut**

By Geoff Dyer

Mr Padraig Fallon, chairman of Euromoney Publications, the media group which last month disclosed its first drop in annual profits since 1974, was paid £1.01m last year.

This represented a 27 per cent decline from the £1.38m he was paid the previous year, reflecting the 24 per cent fall in group pre-tax profits to £18.2m in the year to September 30. His remuneration is equivalent to 6 per cent of group profits.

With a market value of £229m at yesterday's closing price, Mr Fallon is easily one of the highest paid directors of quoted companies outside the FTSE-A 350 index.

He remains in the same £1m-plus pay league as the heads of some FTSE 100 companies. For instance Hanson, the conglomerate which has a market value of about £10bn, announced this month that Lord Hanson, chairman, received pay and benefits of £1.37m last year and Mr Derek Bingham, chief executive, £1.12m.

The drop in Euromoney profits was largely due to problems at AIC, the Australian seminar business, which was sold to its management for 26.9m last week.

In the group's annual report, Mr Fallon admitted: "The depth of our management had not kept pace with our rapid growth over the last five years."

As a result of the problems in Australia and tough trading conditions, the shares, which reached a high of 175p in May 1994, have fallen sharply, closing down 30p at 103p yesterday.

## British Gas sale delayed

British Gas expects to complete the sale of its properties facilities management business to Chester Int'l International, the property services company, by the end of January, writes David Lascelles, Resources Editor.

The two companies originally expected the deal, worth about £10m, to go through in November, but British Gas said yesterday that "some issues remain outstanding". It declined to identify them.

## Goldsmiths reiterates interest in Signet buy

By Neil Buckley

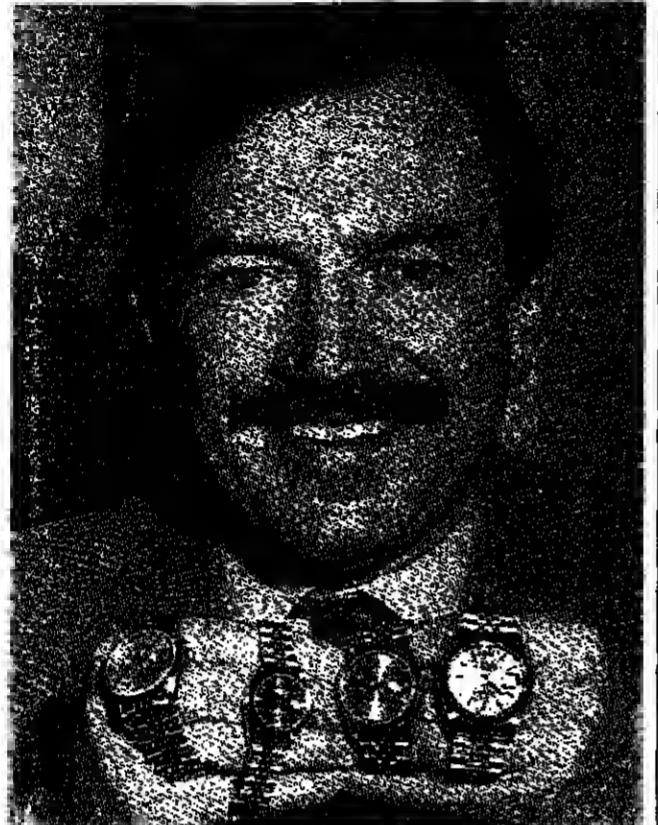
Goldsmiths, the jewellery chain, yesterday reiterated its interest in acquiring part or all of Signet, the UK's biggest jeweller.

Its comments accompanied a statement on Christmas trading showing total sales in its 119 stores up 15.9 per cent and like-for-like sales up 3.7 per cent in the month to December 24. The figures came a week before an expected statement from Signet. If, as some analysts forecast, Signet's sales are disappointing, pressure may increase on the debt-laden group for a capital reconstruction or break-up.

Goldsmiths has been angered by the insistence by Mr James McAdam, Signet's chairman, and Mr Walker Boyd, finance director, that they have received "no serious bids" for any part of Signet.

Mr Jurek Piascicki, chief executive, says he has venture capital backing for a bid worth £65m-£70m for Ernest Jones, one of Signet's two UK chains, or £250m (\$385m) for all Signet's UK operations, including the H Samuel chain. Such a bid would exclude Signet's US chain, Sterling.

"I have made numerous approaches, but I am rebuffed every time," Mr Piascicki said. "Ernest Jones would be most suited to us, but we still believe we could bring a lot to



Jurek Piascicki: plenty of time on his hands for discussions with Signet, but nobody wants to talk

Signet's UK operations." Signet says Goldsmiths' approaches have not been detailed to be considered seriously.

ous. But Mr Piascicki says he cannot make a fully detailed offer without more information - which Signet will not supply.

Mr Piascicki says Goldsmiths' approaches have not been detailed to be considered seriously.

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DECEMBER 28 1995  
Euromoney  
chairman  
gets 27%  
pay cut

FINANCIAL TIMES THURSDAY DECEMBER 28 1995

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## COMMODITIES AND AGRICULTURE

# Diamond production begins in the Rockies

By Kenneth Gooding,  
Mining Correspondent

North America's first large-scale diamond mine has started production at Kelsey Lake, 2,740 metres up in the Rocky Mountains on the Colorado/Wyoming border.

This represented a 21 per cent decline from the 2.5 per cent increase in the annual profit since it was paid \$1.41m last year.

Mr Fallon, chairman of Euromoney Publications, which disclosed its first annual profit since it was paid \$1.41m last year,

reflecting the 24 per cent increase in group pre-tax profits of £18.2m in the year to September 30. His remuneration equivalent to 6 per cent

of market value, quoted at yesterday's closing price, Mr Fallon is one of the highest paid directors quoted companies outside FTSE's 350 index.

He remains in the same top pay league as the same FTSE 100 company instance Hanson, a conglomerate which has a value of about £1.7bn and last year announced this month

Gord Hanson, chairman £1.7bn in last year and Mr Hanson, chief exec

The drop in Euromoney's

it was largely due to a seminar business which sold to its management 26% last week.

To the group's amazement, Mr Fallon admitted a depth of our management had kept pace with our growth over the last few years.

As a result of the poor conditions, the shares reached a high of 18p on May 1994, have fallen sharply during the last 12 months.

His department estimates that if all the mooted projects for the State went ahead it would involve total capital expenditure of about £250m.

Mr Barnett is particularly enthusiastic about developments in the oil and gas industry. He suggests that recent discoveries show that exploration is still in its infancy in the state.

"The north-west shelf is a young area and it is not wholly appreciated – not even by those on the east coast of Australia – what is going on there. There is lots of exploration still to be done," he says.

### COMMODITIES PRICES

**BASE METALS**

**LONDON METAL EXCHANGE**

(Prices from Amalgamated Metal Trading)

**IN ALUMINIUM, 60% purity (% per tonne)**

Closes 1000-11 1000-12 1000-13 1000-14 1000-15 1000-16 1000-17 1000-18 1000-19 1000-20 1000-21 1000-22 1000-23 1000-24 1000-25 1000-26 1000-27 1000-28 1000-29 1000-30 1000-31 1000-32 1000-33 1000-34 1000-35 1000-36 1000-37 1000-38 1000-39 1000-40 1000-41 1000-42 1000-43 1000-44 1000-45 1000-46 1000-47 1000-48 1000-49 1000-50 1000-51 1000-52 1000-53 1000-54 1000-55 1000-56 1000-57 1000-58 1000-59 1000-60 1000-61 1000-62 1000-63 1000-64 1000-65 1000-66 1000-67 1000-68 1000-69 1000-70 1000-71 1000-72 1000-73 1000-74 1000-75 1000-76 1000-77 1000-78 1000-79 1000-80 1000-81 1000-82 1000-83 1000-84 1000-85 1000-86 1000-87 1000-88 1000-89 1000-90 1000-91 1000-92 1000-93 1000-94 1000-95 1000-96 1000-97 1000-98 1000-99 1000-100 1000-101 1000-102 1000-103 1000-104 1000-105 1000-106 1000-107 1000-108 1000-109 1000-110 1000-111 1000-112 1000-113 1000-114 1000-115 1000-116 1000-117 1000-118 1000-119 1000-120 1000-121 1000-122 1000-123 1000-124 1000-125 1000-126 1000-127 1000-128 1000-129 1000-130 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## INTERNATIONAL COMPANIES AND CAPITAL MARKETS

# NedCar gets into its stride

John Griffiths on Mitsubishi and Volvo's 'world first' joint venture

**I**n the flatlands surrounding Maastricht, near the scene of one of the EU's biggest steps towards integration, an international union of a different kind is taking on form and substance.

Last week, Queen Beatrix of the Netherlands opened a €1.3bn (\$1.87bn) car manufacturing joint venture between Mitsubishi of Japan, Volvo of Sweden and the Dutch government.

It was very much a formality. The agreement creating the venture was signed in 1991. The 4,300 workers at the NedCar - formerly Volvo Car BV - factory at Born are getting into their stride building jointly developed Mitsubishi and Volvo models on a production system supplied by Mitsubishi.

Production, which began in June, is now running at more than 300 a day. Alongside, as they have done for years, 200 a day of Volvo's current but ageing 400 family car range continue to roll off more conventional assembly lines.

The joint venture's achievement - through the reconstruction of the plant with a pioneering production system - virtually guarantees the future of car-making in the Netherlands. Without it, the Born operations - which have their origins in the Daf company dating back nearly 70 years - would certainly have folded.

The maximum capacity of the new facilities is theoretically 180,000 units a year, with output to be shared equally between Volvo and Mitsubishi.

However, "by making only minor additional investments in the paint plant and to eliminate some other small bottlenecks, we believe it will be possible to raise capacity to 250,000-280,000 units a year when the Volvo 400 goes", according to Mr Dan Werlin, executive vice-president of Volvo Car Corporation.

The extra capacity is almost certain to be put in place



Different makes, different models; all on one production line

before the end of the decade. Mitsubishi and Volvo are discussing the additional models that might be built at the plant following the launch of Mitsubishi's Carisma family car, the first model off the line, in June, and Volvo's S4 and F4 saloon and estate models, sales of which are about to start throughout Europe.

Mitsubishi expects the Carisma to lift its total European sales to at least 350,000 a year by the end of the decade compared with fewer than 200,000 now.

Both Mitsubishi and Volvo claim the NedCar facility as a "world first" in car production, in that it is building two separate models for two different manufacturers on the same assembly line.

There have been previous joint production projects such as Rover Group building Legend executive cars for Honda alongside the Rover 800 in the UK, or Chrysler and Mitsubishi with the Dodge Stealth and Mitsubishi 3000GT models from their Diamond Star Motors joint venture in the US. But these were essentially the same car with different badges.

The Volvo S4 and Mitsubishi

Carisma share many components under the skin, but have substantially different body shells, interiors and engines, with the Volvo models pitched well up market from the Carisma at prices about 30 per cent higher.

The production of such differing models is made possible by the use of an innovative system derived from the one at Mitsubishi, Mitsubishi's most advanced and flexible plant in Japan. The entire production system was test run in Japan before being shipped to NedCar's plant piece-by-piece.

While the Volvo and Mitsubishi car versions share a similar floor-plan, the unique features of the production system are long rotating drums carrying body side panels and jigs to the main body welding station.

Each drum has four sides. Currently, one side carries the panels and jigs to form a Carisma, another side the parts for a S4 or F4 Volvo. Simply rotating the drum allows either version to be built in any order on the assembly line without interruption of the cycle.

This system gives the partners the ability to introduce additional models or update existing ones without interrupting production. A Volvo

400 prior to NedCar took 40 hours to build. A Carisma or S4 currently takes 27 hours and the target is 18 hours when the plant is fully on stream.

Pre-NedCar, it required a workforce of 6,500 to produce Volvo's 100,000 400 models each year. Nearly double this output will be achieved with a one-third smaller workforce.

Under the terms of their agreement, either partner can take up any spare capacity above their currently allocated 90,000 units. However, both Mitsubishi and Volvo say they expect to be selling well over 100,000 units a year each of the new cars by the late 1990s and are more concerned with increasing output from the new plant, once Volvo 400 production ends and its assembly space can be utilised.

One problem for Volvo will, however, is that Volvo will have built and sold some 60,000 Volvo 400 models this year and most of the range is significantly cheaper than the new car. Thus, Volvo wants to carry on building the 400 for as long as demand warrants and Mr Werlin declined to say when output might finally end.

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Each drum has four sides. Currently, one side carries the panels and jigs to form a Carisma, another side the parts for a S4 or F4 Volvo. Simply rotating the drum allows either version to be built in any order on the assembly line without interruption of the cycle.

This system gives the partners the ability to introduce additional models or update existing ones without interrupting production. A Volvo

400 prior to NedCar took 40 hours to build. A Carisma or S4 currently takes 27 hours and the target is 18 hours when the plant is fully on stream.

Pre-NedCar, it required a workforce of 6,500 to produce Volvo's 100,000 400 models each year. Nearly double this output will be achieved with a one-third smaller workforce.

Under the terms of their agreement, either partner can take up any spare capacity above their currently allocated 90,000 units. However, both Mitsubishi and Volvo say they expect to be selling well over 100,000 units a year each of the new cars by the late 1990s and are more concerned with increasing output from the new plant, once Volvo 400 production ends and its assembly space can be utilised.

One problem for Volvo will, however, is that Volvo will have built and sold some 60,000 Volvo 400 models this year and most of the range is significantly cheaper than the new car. Thus, Volvo wants to carry on building the 400 for as long as demand warrants and Mr Werlin declined to say when output might finally end.

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# Fall in confidence lifts US prices

By Richard Waters in  
New York and Antonia  
Sharpe in London

The yield on the benchmark 30-year US Treasury bond nudged briefly below 6 per cent yesterday morning, spurred by a reported decline in US consumer confidence.

The market rallied across the yield spectrum on news that the Conference Board's December consumer confidence index fell to 98.7 in December, after a jump to 101.6 the month before. The part of the index that tracks future expectations slipped to 91.7 from 92.5.

The report, along with evidence that retail sales jumped in the final week before Christmas but this was not enough to offset the effects of a poor holiday season overall for retailers.

## GOVERNMENT BONDS

The continuing Federal government shutdown, which yesterday entered its 12th day, looks set to limit the flow of fresh economic data further in the days ahead.

The Conference Board, for instance, said it would delay the release of its index of leading indicators, which had been due to be released last Friday, until the official data needed to calculate the index was available.

## East Asian closed fund raises \$100m

By Antonia Sharpe

A Luxembourg-listed fund investing in Malaysian, Indonesian and Singaporean equities has raised about \$100m from institutional investors.

The closed-end fund, launched by Jupiter Asset Management in association with Johor State Economic Development Corporation, will invest primarily in quoted securities but will also invest in unquoted securities to provide long-term capital growth.

Mercury Asset Management's new fund investing in southern Thailand has attracted \$27.5m (\$43.5m) from institutions, below the target of \$30m to \$35m.

The Pamplona-based group, ranking eighth in the sector in Spain, faces total debts estimated at Pta1.6bn (\$42m).

Huarte shares recovered by 11.7 per cent yesterday to Pta260 from Thursday's closing level of Pta553, after plummeting from a high of Pta1.315 early in the year.

The Dublin-listed fund, which was opened end-2000, will be closed after being closed for two years, will concentrate on domestic companies whose share capital is tightly held.

## Huarte banks in rescue plan

By David White in Madrid

Trading resumed yesterday in the shares of Huarte, the debt-laden Spanish builder, after creditor banks agreed on a plan which will bring them in as shareholders alongside another Spanish construction group.

The CNMV securities commission suspended trading for the two previous sessions on Friday and Tuesday pending confirmation of the agreement.

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Huarte shares recovered by 11.7 per cent yesterday to Pta260 from Thursday's closing level of Pta553, after plummeting from a high of Pta1.315 early in the year.

The plan includes a debt-equity swap under which banks have three months to take up options on Huarte shares totalling 25.3 per cent of the company's capital.

The stakes correspond to the 50.3 per cent held by Grupo Hasa, which the banks are understood to have insisted on removing as controlling shareholder as a condition for agreeing a financial restructuring.

The deal, which will enable credit lines to be re-opened, was concluded after banks rejected a plan from Samuel Montagu of the UK, acting as adviser. It was endorsed by Banco Central Hispanoamericano, Banco Exterior de Espana, Banco Arabo Espanol, Banque Indosuez and Banco Atalntico, but left a number of issues to be settled. These include payments owed to Huarte by Grupo Hasa.

A new chairman is expected to be named to replace Mr Joaquin Casasas, who was promoted to the job when the previous chairman Mr Mario Caprile resigned in July after being cited in a bribery case. The two men are partners in Grupo Hasa along with Banco Arabo Espanol.

## WORLD BOND PRICES

### BENCHMARK GOVERNMENT BONDS

	Coupon	Face	Date	Price	Day's change	Yield	Week ago	Month ago
Australia	10.000	02/05	110.1800	0.94	0.48	8.41	8.81	8.81
Austria	6.500	10/05	100.8000	0.200	8.29	6.44	6.77	6.77
Belgium	6.500	03/05	96.9000	-0.27	6.72	6.72	6.77	6.77
Canada	8.750	12/05	111.4900	+1.19	7.11	7.35	7.58	7.58
Denmark	8.000	01/05	100.9000	-0.01	7.61	7.61	7.65	7.65
France	7.750	04/05	107.0000	-0.29	5.00	5.01	6.17	6.17
Germany	7.750	10/05	107.7200	-0.450	5.06	6.69	6.99	6.99
Italy	6.500	10/05	103.2400	-0.370	5.05	5.10	5.30	5.30
Ireland	6.250	10/04	91.5500	-0.75	7.59	7.47	7.65	7.65
Japan	10.500	12/04	100.9500	-0.850	10.39	10.88	11.32	11.32
No 129	10.000	12/04	100.8500	-0.850	10.39	10.88	11.32	11.32
No 174	4.900	02/04	111.6300	-1.270	2.92	2.65	2.78	2.78
Netherlands	5.750	11/04	104.8000	-0.230	8.06	6.13	6.30	6.30
Portugal	11.875	02/05	111.8600	+0.210	9.84	9.95	10.84	10.84
Spain	10.150	01/05	102.0200	+0.440	6.69	9.90	10.58	10.58
UK Gilt	9.000	02/05	84.3400	-0.010	8.54	8.54	8.58	8.58
US Treasury	5.875	11/04	101.2100	-0.100	7.11	7.00	7.18	7.18
ECU (French Govt)	8.975	05/25	111.3000	-0.030	7.00	6.98	7.04	7.04
London clearing firms mid-day								
Yields: Local market standard.								

Yields: Local market standard.  
Source: MMIC International

Yields: Local market standard.  
Source: MMIC International</

## MARKETS REPORT

**Sterling rises in quiet trading**

By Robert Chote

The pound posted its strongest rise in European trading for three and a half months yesterday, as thin holiday activity exaggerated the impact of modest sterling buying.

Against a trade-weighted basket of other currencies, the pound gained 0.5 points from its pre-Christmas close to end at 83.6 per cent of its 1990 value. This was its highest finish for six weeks, but leaves the currency more than 5 per cent down since the beginning of the year.

The pound began its ascent in overseas markets on Tuesday, with the trigger variously reported to be a single large buy from the US, the Middle East or the Far East. Sterling opened 0.3 points up on its pre-Christmas close yesterday in London and made steady progress thereafter.

The pound ended the London trading day 0.47 pence up from its Boxing Day close at

**■ Pound in New York**

Dec 27	Latest	Change	High	Low	Est. vol.	Open Int.
2 p.m.	1.5000	+0.0000	1.5000	1.4998	1,000	1,000
3 p.m.	1.5000	+0.0000	1.5000	1.4998	1,000	1,000
4 p.m.	1.5002	+0.0002	1.5002	1.4998	1,000	1,000

Source: FT.com

**■ Pound against the dollar**

Dec 27	Latest	Change	High	Low	Est. vol.	Open Int.
2 p.m.	83.60	+0.00	83.60	83.58	1,000	1,000
3 p.m.	83.60	+0.00	83.60	83.58	1,000	1,000
4 p.m.	83.60	+0.00	83.60	83.58	1,000	1,000

Source: FT.com

**■ Pound against the euro**

Dec 27	Latest	Change	High	Low	Est. vol.	Open Int.
2 p.m.	0.7014	+0.0000	0.7014	0.7012	1,000	1,000
3 p.m.	0.7014	+0.0000	0.7014	0.7012	1,000	1,000
4 p.m.	0.7014	+0.0000	0.7014	0.7012	1,000	1,000

Source: FT.com

**■ Pound against the yen**

Dec 27	Latest	Change	High	Low	Est. vol.	Open Int.
2 p.m.	103.71	+0.00	103.71	103.69	1,000	1,000
3 p.m.	103.71	+0.00	103.71	103.69	1,000	1,000
4 p.m.	103.71	+0.00	103.71	103.69	1,000	1,000

Source: FT.com

**■ Pound against the franc**

Dec 27	Latest	Change	High	Low	Est. vol.	Open Int.
2 p.m.	83.74	+0.00	83.74	83.72	1,000	1,000
3 p.m.	83.74	+0.00	83.74	83.72	1,000	1,000
4 p.m.	83.74	+0.00	83.74	83.72	1,000	1,000

Source: FT.com

**■ Pound against the mark**

Dec 27	Latest	Change	High	Low	Est. vol.	Open Int.
2 p.m.	83.60	+0.00	83.60	83.58	1,000	1,000
3 p.m.	83.60	+0.00	83.60	83.58	1,000	1,000
4 p.m.	83.60	+0.00	83.60	83.58	1,000	1,000

Source: FT.com

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Source: FT.com

**■ Pound against the mark**

Dec 27	Latest	Change	High	Low	Est. vol.	Open Int.
2 p.m.	83.60	+0.00	83.60			

LONDON SHARE SERVICE





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## LONDON STOCK EXCHANGE

## MARKET REPORT

**Gilts help shares to continue end-year rally**By Philip Coggan,  
Markets Editor

Many traders may have stayed at home enjoying an extended holiday, but the UK stock market still managed some festive fun yesterday, rising for the fourth consecutive session.

By the close the FT-SE 100 index was 18.1 points higher at 3,674.8. That means the leading index is more than 600 points ahead of its end-1994 level and within sight of the all-time closing peak of 3,680.4 recorded on December 1.

A small programme trade, which was reported to be weighted mainly on the buy side, helped to push

shares ahead yesterday but volume was generally thin.

The FT-SE 100 started the day marginally lower, softening 0.9 at its worst to 3,657.4. BT and Severn Trent Water went ex-dividend, knocking around four points off the leading index.

But the market quickly rallied with the help of strong performances from gilts and sterling. The 10-year benchmark government bond rose by around three-quarters of a point, bringing the gross redemption yield back below 7.5 per cent. Compared with Friday's close, the yield has risen by around 1% cents against the US dollar and by 1% pence against the D-Mark.

agement in the first part of the new year.

**Forte active**

Confirmation of the long-awaited sale of its roadside restaurants helped Forte motor forward 6 to 3,659.

The £1.05bn sale of Forte's Little Chef and Happy Eater chains, its Welcome Break and Cote France motorway service units, and its Travelodge budget hotel chain, constitute the latest defence in its fight to resist the bid by Granada.

It is contingent on the bid being rejected by shareholders and analysts said it provides the opportunity for a special dividend payout.

It also puts pressure on Granada to raise its bid, which currently values Forte at 325p a share. Mr Paul Slattery of Kleinwort Benson believes the media and leisure group needs to raise its offer by approximately 15 per cent should its

own share price not recover. The sale has been on the cards since Forte said in its first defence statement in early December that it would demerge its hotel and restaurant businesses.

However, some analysts were sceptical over whether the disposal would strengthen Forte's defence. One said the sale terms did not help because it did not enhance anything for shareholders, being earnings neutral and affecting a business with significant potential to be rejuvenated.

Analysts said the move was more positive for Whitbread, the buyer, as it was taking on a business with good growth potential that would help it to be seen as a leisure company rather than a brewing stock.

Granada gained 8 at 643p and Whitbread 6 at 670p.

Dixons, the high street electrical goods chain, jumped 18 to 499p ahead of the announcement at the close of trading

that it is to enter the Footsie today. The group will replace TSB, which today merges with Lloyds Bank. Dixons will be replaced in the FT-SE Mid 250 index by FirstBus, the transport group, up 5 at 165p.

TSB will today go ex a 68p special dividend which is expected to knock 7.5 points of the value of the Footsie.

Internationally traded stocks were generally firmer in response to the pre and post-Christmas strength on Wall Street, as well as the latest rise in the Japanese Nikkei.

BAT Industries moved forward 8 to 576p, nudging its all-time high, as the row with ITC, of India, in which it is a big shareholder, appeared to be dying down. Rank Organisation added 15 at one stage, with a UK broker said to be recommending the stock as its star buy for 1996. But the shares slipped later to end only 6 up at 454p.

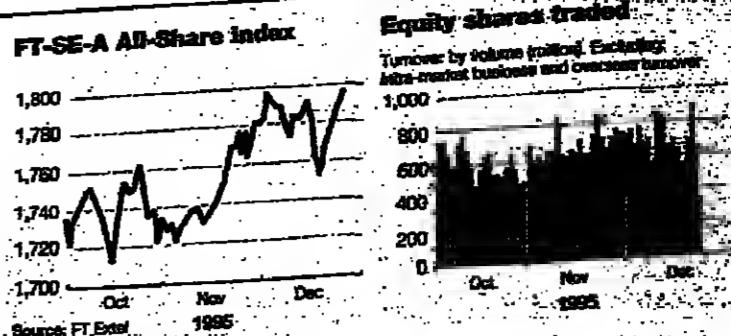
Oil majors continued their relentless rise in response to the surge in the price of Brent crude, which was yesterday pushing towards \$18 a barrel. BP announced a deal with Algeria's state oil company and was testing record highs with a gain of 10 to 545p.

Houserebuilding recovery hopes helped Wilson (Con-

Schwartz Stock Market Handbook, December and January are the best two months of the year for investors. January is the best single month for shares, with an average gain of almost 2.5 per cent over 75 years.

This "January effect" has also been spotted in the US and may be psychological as investors make a fresh start and allocate funds to shares as the new year begins.

The market may face an uphill struggle to move ahead in early trading today, however, as a special dividend from TSB, which is merging with Lloyds Bank, knocks around 7.5 points off the index.



Source: FT-SEI, 1995

Indices and ratios

FT-SE 100	3676.4	+18.1	FT Ordinary Index	2674.1	+13.6
FT-SE Mid 250	3899.7	+14.3	FT-SE-A Non Fin. p/c	16.65	(16.55)
FT-SE-A 350	1822.5	+8.4	FT-SE100/Ft Mar	3824.0	+28.0
FT-SE-A All-Shares	1795.71	+10.7	10 yr Gilt yield	7.42	(7.52)
FT-SE-A All-Shares yield	3.80	(3.82)	Long gilt equity ratio	2.05	(2.03)

Best performing sectors

1 Tobacco	+1.5	1 Security	-0.7
2 Electronics & Elec. Equp.	+1.3	2 Telecommunications	-0.4
3 Oil, Integrated	+1.2	3 Utilities	-0.4
4 Breweries	+1.1	4 Gas Distribution	-0.3
5 Pharmaceuticals	+1.0	5 Health Care	-0.3

Worst performing sectors

Market Reporter: Peter John

## FUTURES AND OPTIONS

FT-SE 100 INDEX FUTURES (LIFFE) £25 per full index point					
Open	3840.0	3865.0	3865.0	3864.0	3815.0
High	3865.0	3865.0	3865.0	3864.0	3815.0
Low	3865.0	3865.0	3865.0	3864.0	3815.0

FT-SE MID 250 INDEX FUTURES (LIFFE) £10 per full index point					
Open	4010.0	4020.0	4020.0	4020.0	3975.0
High	4020.0	4020.0	4020.0	4020.0	3975.0
Low	4020.0	4020.0	4020.0	4020.0	3975.0

■ FT-SE 100 INDEX OPTION (LIFFE) £10 per full index point

FT-SE 100 INDEX OPTION (LIFFE) £10 per full index point					
Open	3860.0	3865.0	3865.0	3865.0	3865.0
High	3865.0	3865.0	3865.0	3865.0	3865.0
Low	3865.0	3865.0	3865.0	3865.0	3865.0
Close	3865.0	3865.0	3865.0	3865.0	3865.0

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Low	3865.0	3865.0	3865.0	3865.0	3865.0
Close	3865.0	3865.0	3865.0	3865.0	3865.0

■ FT-SE Actuaries Share Indices

FT-SE Actuaries Share Indices					
Day's	Dec 27 change	Dec 22	Dec 21	Dec 20	Year ago
Open	+0.5	3695.3	3693.3	3692.7	3695.8
High	+0.5	3695.3	3693.3	3692.7	3695.8
Low	+0.5	3695.3	3693.3	3692.7	3695.8
Close	+0.5	3695.3	3693.3	3692.7	3695.8

■ FT-SE Actuaries All-Share

FT-SE Actuaries All-Share					
Day's	Dec 27 change	Dec 22	Dec 21	Dec 20	Year ago
Open	+0.5	3692.0	3691.9	3691.8	3691.8
High	+0.5	3692.0	3691.9	3691.8	3691.8
Low	+0.5	3692.0	3691.9	3691.8	3691.8
Close	+0.5	3692.0	3691.9	3691.8	3691.8

■ FT-SE Actuaries Share Indices&lt;/



*4 pm close December 27*

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*4 pm close December 27*

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*4 pm close December 2*

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## AMERICA

# Fannie Mae climbs as Dow loses early gain

## Wall Street

US stocks edged up early yesterday morning, but drifted back later in thin trading in the absence of any strong lead set to a direction for the market writes Richard Waters in New York.

A firm bond market helped to lift the Dow Jones Industrial Average by as much as 16 points in early trade. However, by 1pm it had fallen back to 5,109.53, standing 0.73 point below its close on Tuesday. A pull-back among technology stocks, meanwhile, led the Nasdaq composite down 1.42 to 1,047.35 at lunchtime, and the Standard & Poor's 500 was up just 0.31 at 614.61.

Among the biggest movers during the morning, shares in one of the US's largest financial institutions, the Federal National Mortgage Association, jumped by more than 3 per cent on news of a capital restructuring. Fannie Mae announced a \$1bn share repurchase programme, to be funded through the issue of new preference stock, along with a four-for-one stock split.

The news lifted Fannie Mae's shares \$4 during the morning to a new high of \$123.80 – even though the company also said that a contribution to its philanthropic foundation would result in a pre-tax charge of \$36m for the final quarter of 1995.

On the Nasdaq, Cordin plummeted 11 per cent on an indication that the \$1.8bn acquisition of the surgical products company by Johnson & Johnson could be in trouble. The consumer products and healthcare giant delayed the completion of its due-diligence review of Cordin for another four weeks without giving any reason for the delay. At lunchtime, Cordin was trading at \$95, a fall of \$11.50 on the day and well below the \$109 a share value placed on the acquisition by J&J's all-stock bid.

Nasdaq also fielded another morning of gains for biotechnology shares, and losses among internet and other computer-related stocks. The biotech sector, enjoying one of its periodic bounces, yielded several new highs. Amgen was up \$1.40 at \$88.40, almost double its price at the start of the year.

Toronto was weak in midday trade as investors returned from their Christmas break determined to take profits. The TSX composite index gave up 16.65 by noon to 4,684.01 in volume of just 24.8m shares. Weakness was seen in gold and base metal shares, as well as high-technology issues.

## SOUTH AFRICA

Johannesburg ended a listless day softer, with industrials attracting little interest and golds virtually unchanged on a steady bullion price. The overall index lost 9.9 at 6,247.5, industrials slipped 7.7 to 2,983.4 and golds eased 0.2 to 3,517.1. De Beers declined R1.25 to finish at R11.1.

## EUROPE

# Madrid indices take last minute tumble

Analysts were puzzled in MADRID where equities, after doing very little all day, plunged in the last few minutes of trading. The general index closed 6.84 or 2.1 per cent lower at 312.80, although there seemed nothing in the fundamentals to move it in that direction.

Traders explained that two or three houses started selling baskets of equities just before the close, in what appeared to be a derivatives-linked move designed to get the indices lower: the Ibex 35 dropped 2.7 per cent immediately after hours. A 1 per cent recovery in equity futures suggested that the design was strictly short term.

Hearne, the construction group at the centre of political corruption allegations earlier this year, and suspended last Friday ahead of a capital reconstruction, returned to trading and finished Pta55 or 11.7 per cent higher at Pta59; however, this compared with a year-end peak of Pta36.

ZURICH was in an upbeat mood, the stable dollar, firming bond markets and the favourable start to trading on Wall Street helping the market to another all-time high. The SMI index rose 39.2 to 3,317.1. Roche certificates climbed SFr235 to an historic peak of SFr9,170. Analysts, who said

that there was no news to account for the rise, suggested that it might have been exaggerated by the day's low level of business.

Banks put in a positive performance, although a degree of window dressing was said to have been involved. UBS bearers moved forward SFr14 to SFr12.65.

Sulzer staged a strong comeback after spending much of the day in negative territory. The registered finished SFr17 higher at SFr70.

Swissair, which reported an improved financial performance for November, jumped SFr2.1 to SFr850.

Against the trend, Alusuisse declined SFr7 to SFr12.35, depressed by reports that analysts were worried about the group's long-term strategies.

AMSTERDAM majored on Royal Dutch and financials as the AEX index hit a new all-time closing high, 3,50 ahead at 485.02.

Outsise the 30, the engineer KHD shed 53 pgs or 4 per cent to DM8,500 although it said it had insurance cover for a DM100m fire at one of its warehouses. In the construction sector, Philipp Holzmann DM15 or 2.9 per cent to DM530 on what looked like bottom-line.

FRANKFURT traded in thin volume and in a narrow range, the Dax index closing just 0.37 lower at an Ibis-indicated

ture in Russia with Syazovest bad founded, although the Italian telecommunications group said that it was still interested in taking a 25 per cent stake.

Ferruzzi lost L1.26 to L1,030 on speculation that Mediobanca would avoid having to conduct a public buy offer for shares in the financial holding group by agreeing to sell its 9.9 per cent existing stake. Mediobanca improved L107 to L1,000.

STOCKHOLM balanced strength in forestry, up 3.1 per cent, and in Astra against weakness in Ericsson. The Affarsvarlden General index came out a percentage point higher, up 1.75 at 1,726.4.

Astra A rose SKr5 to SKr264.50 after strength in US pharmaceuticals stocks on Tuesday. Ericsson B fell SKr2.50 to SKr130.50, brokers blaming a lack of overseas support for the telecoms favourite.

COPENHAGEN was supported by the performance of Telia Denmark, which climbed DKr8 or 2.7 per cent to DKr298 as part of the sector-wide correction to last week's falls which followed Nokia's reduced profits forecast.

The KFX top-20 index moved ahead 0.64 to 105.28, but trading was said to be very low.

Written and edited by William Cochrane and Michael Morgan

# Mexico supported by rates fall

Mexico City was higher in midday trade after a bigger than expected drop in rates, and a Telmex rate rise, spurred some buying after two days of mild price declines. The IPC index had gained 6.35 at 2,881.

Dealers said that investors had reacted positively to a second straight drop in primary rates at the central bank's weekly Treasury auction, late on Tuesday.

The mood was also cheered by news from Telmex that it had received government permission to increase rates on long distance calls by an average of 19.5 per cent with effect from January 1. Telmex L shares, available to foreign

investors, hardened 8 centavos to 12.76 pesos. CARACAS continued to press ahead in lunchtime trade, after Tuesday's record close, as expectations of a deal between the Venezuelan government and the IMF in the new year gave a boost to the market.

The 19-share IBC index was 16.59 stronger at 2,006.95.

Buenos Aires had edged further ahead by midday, helped by lower US interest rates and the austerity package likely to be passed by Congress later in the day. The Merval index, which had advanced 8.3 per cent in the previous seven sessions, was 0.49 firmer at 518.65.

## ASIA PACIFIC

# Winning streak lifts Nikkei above 20,000

## Tokyo

Active purchases by individuals supported technical activity, taking the Nikkei average above the 20,000 level for the first time in 14 months, writes Emiko Terazono in Tokyo.

The 23-share index ended 107.04 up at a day's high of 20,011.76, extending its winning streak to a sixth session. Higher futures prices in Chicago overnight and a rise on Wall Street set the tone. Many overseas investors were absent, but arbitrage linked index buying and purchases by individual investors was accompanied by broker buying on the first trading day for January contracts.

Volume totalled 550m shares, against 391m. The Topix index of all first section stocks rose 8.56 to 1,585.87 and the Nikkei 300 put on 1.16 at 297.61. Advances led falls by 714 to 320, with 167 issues unchanged. In London the ISE/Nikkei 50 index firmed 0.86 to 1,385.31.

Some brokers said the year-end rally boded well for the next year. "The recovery after the plunge in the summer means that the optimists have coquered the pessimists," said a Japanese analyst.

On the trading floor, mining stocks advanced on hopes that the accident at Monju, the fast breeder reactor in western Japan, would prompt more use of coal for power generation. Mitsui Mining rose Y19 to Y467 and Mitsui Matsushima, which sells coal, Y38 to Y45.

Individual investors chased fishery shares and shipping issues, old speculative favorites. Nippon Suisan gained Y6 at Y426 and Mitsui OSK Lines Y5 at Y314. Hanwa, the steel trading company, was the day's most active issue, climbing Y18 to Y453. Iseki, the farming machinery maker, rose Y17 to Y488 and Keisei Electric Railway Y35 to Y74.

Oil shares were higher on a rise in crude oil prices. Nippon Oil jumped Y19 to Y229 and Cosmo Oil Y15 to Y357.

Brokers, which had gained

ground on expectations of higher earnings thanks to rising trading volume on the stock market, fell on profit-taking. Nomura Securities dipped Y40 to 21,460.70.

In Osaka, the OSE average moved up 195.77 to 21,460.70.

## Roundup

There was high volume but low investment interest in MANILA, where the composite index fell 32.14 or 1.25 per cent to 2,533.39. Brokers reported some profit-taking ahead of the year-end; a rise in turnover from 2.34bn pesos to 2,725.50 was attributed to block trades.

TAIPEI's weighted index dropped 33.82 to 5,071.65 in thin turnover of T\$30bn. A late

morning decision by the central bank to scrap a US\$300m limit on companies repatriating funds raised abroad through convertible bonds and global depositary receipts failed to boost the market.

HONG KONG, suffering from post-holiday torpor, ended below the 10,000 level in spite of last Friday's prime rate cut.

TAIPEI's weighted index added 6.57 at 882.40. Samsung Electronics was boosted in late trade, rising Won3,103 to Won41,000.

The short-term finance sector ended the session 2.2 per cent weaker, after a poor performance this year.

SINGAPORE saw some 8.9m Scots change hands on unconfirmed rumours that a third party was showing interest in the company. Scots, which has been engaged in a dispute between the control-

ling family over shareholdings in the property and retailing concern, led the actives list as it gained 14 cents at \$81.25.

The Straits Times Industrial index rose 5.51 to 2,271.35.

KARACHI climbed on new account buying on the first day of a long clearing week ending on January 8, and in anticipation of heavy foreign buying early next year. The KSE 100 index rose 13.02 to 1,510.61.

Dewan Salman Fibre put on PRs4.65 at PRs91.40 in a more positive response to its 30 per cent gain in net profits: PTC firmed PRs0.25 to PRs30.70.

SHANGHAI's B share index recovered further on bargain hunting, moving forward 0.518 or 1.1 per cent to 47,769 in 3m shares traded worth \$1.2m.

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## Management Buy-In of Weddel Swift Ltd

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## FT/S&amp;P ACTUARIES WORLD INDICES

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## NATIONAL AND REGIONAL MARKETS

Market	No. of stocks	Dollar terms		Local currency terms		Dec. 22 1995	% Change over week	% Change on Dec. 24 '94	Dec. 22 % change over week	Dec. 22 % change on Dec. 24 '94
		Dec. 22 1995	% Change over week	Dec. 22 1995	% Change over week					
America (81)	478,82	+5.0	+1.7	122.83	-141.41	170.50	0.0	3.93	182.46	+122.92
Austria (26)	205,57	+10.9	+9.7	494,266.47	+10.9	494,266.47	+10.9	127.42	165.83	+129.10
Belgium (24)	308,39	+0.3	-19.8	1,116.16	+0.6	1,116.16	+0.6	129.10	199.28	+178.45
Denmark (61)	175,77	+6.1	+3.1	1,239.79	+5.1	1,239.79	+5.1	193.57	154.36	+166.52
Colombia (16)	594,27	+2.6	+26.8	1,013.66	+3.4	1,013.66	+3.4	120.48	206.48	+160.93
Canada (67)	465,57	+8.9	+2.3	2,233	+5.9	2,233	+5.9	148.53	142.85	+155.03
Peru (19)	198,01	+7.4	+11.0	279.37	+5.4	279.37	+5.4	111.21	146.76	+150.83
Venezuela <sup>a</sup> (12)	336,13	+0.9	-32.1	2,548.73	+2.1	2,548.73	+2.1	211.81	121.81	+129.33
Asia (677)	222.24	+0.9	-6.9							
China <sup>b</sup> (20)	53.46	-3.2	-29.5	56.15	-3.1	56.15	-3.1	20.16	21.17	+178.45
South Korea <sup>c</sup> (159)	127.57	-7.3	-							